



CTB



The Republic of Uganda

ANNUAL REPORT 2011

**BELGO-UGANDAN STUDY AND CONSULTANCY
FUND**

UGA/01/004



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| DOCUMENT TYPE: Template | DOCUMENT TITLE : Annual report | DOCUMENT OWNER : M. Van Parijs, M&E expert | DATE OF APPLICATION : Q4_2011 | VERSION : 2.0 |
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Acronyms

<List all acronyms used in the Annual Report (alphabetically; see examples below)>

| | |
|--------|--|
| BTC | Belgian Technical Cooperation |
| BTVET | Business, technical, vocational and education training |
| GoU | Government of Uganda |
| MAAIF | Ministry of Agriculture, Animal industries and Fisheries |
| M&E | Monitoring and Evaluation |
| MoFPED | Ministry of Finance Planning and Economic Development |
| MoMU | Mountain of the Moon University |
| NDP | National Development Plan |
| SMCL | Steering committee |

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1 Project form

| | |
|----------------------------------|--|
| Project name | Belgo-Ugandan Study and Consultancy Fund |
| Project Code | UGA01004 |
| Location | Kampala, Uganda |
| Budget | 3,317,000 (Cogestion- 3,250,000 and regie- 67,500) |
| Key persons | <p>Mr. Keith MUHAKANIZI Deputy Secretary to the Treasury/Fund Director Ministry of Finance, Planning and Economic Development (MoFPED) P.O. Box 8147 Kampala, Uganda Tel:+256 (0) 414 230 290 Email: keith.muhakanizi@finance.go.ug</p> <p>Nebeyu SHONE Resident Representative/Fund Co-Director Belgian Development agency (BTC) P.O.Box 40131 Kampala, Uganda Tel: +256 (0)414 230 543 Email: nebeyu.shone@btcctb.org</p> |
| Partner Institution | Ministry of Finance, Planning and Economic Development (MoFPED), Kampala, Uganda |
| Date of implementation Agreement | 8th August 2002-7th August 2013 |
| Duration (months) | 132 |
| Target groups | line Ministries and Government Agencies of Uganda within the framework of Belgian development cooperation |
| Objective | Enhancing the institutional capacity in Uganda in support of the prioritized sectors of the Ugandan-Belgian Cooperation on the one hand and the preparation of the Indicative Development Cooperation Program and the implementation of the Paris Declaration on Aid Effectiveness on the other hand. |
| Result | Study/short term expertise/workshop reports in different fills and levels within Belgian cooperation in Uganda |

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2 Summary

The aim of the study fund is enhancing the institutional capacity in Uganda in support of the prioritized sectors of the Ugandan-Belgian Cooperation on the one hand and the preparation of the Indicative Development Cooperation Program and the implementation of the Paris Declaration on Aid Effectiveness on the other hand.

The study fund supports development cooperation activities in areas of:

- Strategic analysis in the context of the priority sectors of the Belgian cooperation in Uganda;
- Studies, missions, seminars, and training programs with regard to integration of transversal themes (gender, environment, child rights) in the sector programs and development projects or programs;
- Preparatory studies in the context Belgian-Ugandan indicative development cooperation program; and
- Activities in support of the implementation of Paris Declaration on Aid Effectiveness.
- Identification studies related to development projects or programmes;
- Consultancies and missions (short term expertise) of less than 12 months related to preparation and implementation of development projects and programmes;

2.1 Analysis of the intervention

| Intervention logic | Efficiency | Effectiveness | Sustainability |
|---|------------|---------------|----------------|
| Specific objective: Enhancing the institutional capacity in Uganda in support of the prioritized sectors of the Ugandan-Belgian Cooperation on the one hand and the preparation of the Indicative Development Cooperation Program and the implementation of the Paris Declaration on Aid Effectiveness on the other hand | B | B | B |
| Result 1 Study/technical assistance/workshop reports in different fills and levels within Belgian cooperation in Uganda | B | A | A |

Status of budget execution

| | Budget | Expenditure per year | | | | Total expenditure year N (31/12/2011) | Balance of the budget | Total Execution rate |
|------------------|-----------|----------------------|---------|---------|---------|---------------------------------------|-----------------------|----------------------|
| | | Start to 2007 | 2008 | 2009 | 2010 | | | |
| Total | 3,317,500 | 387,084 | 397,232 | 201,217 | 249,974 | 898,403.37 | 1,183,590 | 64% |
| Cogestion | 3,250,000 | 385,038 | 389,837 | 200,537 | 248,585 | 892.271,99 | 1,133.731 | 65% |
| Regie | 67,500 | 2,045 | 7,396 | 680 | 1,389 | 6.131.38 | 49,858.62 | 26% |

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Planning vs actual for 2011

| | Budget | Balance of the budget | Planning 2011 | Total expenditure year N (31/12/2011) | Execution rate N |
|------------------|-----------|-----------------------|---------------|---------------------------------------|------------------|
| Total | 3,317,500 | 1,183,590 | 867,390 | 898,403.37 | 104% |
| Cogestion | 3,250,000 | 1,133.731 | 861,320 | 892.271,99 | 104% |
| Regie | 67,500 | 49,858.62 | 6,070 | 6.131.38 | 101% |

2.2 Key elements

The education and health sectors that the Belgian cooperation supports are among the most important sectors of government of Uganda next to Energy and infrastructure. The study fund has continued to support the two sectors in developing strategic documents including policies, strategic and investment plans. All the studies are highly aligned to and is strengthening GoU national development strategies, institutions systems and procedures.

From 2010, the Study Fund started exploring opportunities for collaboration and coordination with other development partners which materialised in 2011. Through co-funding approach, two important studies have been financed. These include development of BTVET strategic plan together with World Bank and development of climate change policy together with DANIDA, World Bank and World Food Organisation.

This project is designed to strengthen the capacities of the beneficiary institutions enabling them to produce quality documents that will enhance policy decision and attract further funding. Some of the important studies that have been developed under study fund have gone through faster cabinet approval processes and there is significant increase in national budget provision in the sub sectors.

For quality control, BTC is using more and more the sector advisors to provide technical support in the whole process right from the start, during the review of proposals and terms of reference, to implementation.

2.3 Key Risks

Studies that are cross cutting different sectors /sub sectors or ministries if

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well coordinated and all stakeholders brought on board leads to higher degree of success but may also face challenge of struggle for ownership.

Teaming up of individual consultants though leads to stronger team, coordination can be a challenge if the team leader is not strong. In addition, sequencing of the different team member's input in the overall study can be difficult.

2.4 Key lessons learned and recommendations

| Key recommendations | Source | Actor | Deadline |
|--|--------|-----------------------|----------------|
| Continue implementation of study in collaboration with other development partners for better results. These could be technical or financial collaborations through co-funding important studies like development of policies and strategies. | 3.2.2 | BTC/MoFPED | continuous |
| Continue to support studies within Belgian cooperation to strength further the relationship with partner country | 3.2.3 | BTC/MoFPED | continuous |
| Inventory of studies undertaken should be prepared indicating the extend of implementation of study outcomes | 3.2.3 | BTC/MoFPED/consultant | By end of 2012 |
| When different experts are teamed up for a particular study, there should be harmonised methodology and delivery of outputs | 3.3.4 | BTC/Line ministries | Continuous |
| The study to evaluate the impact of study fund should develop a structured follow up of closed studies on their application and impact | 3.2.3 | BTC/MoFPED/consultant | By end of 2012 |

| Key Lessons learned | Target audience |
|--|----------------------------|
| Studies that are cross cutting different sectors /sub sectors or ministries if well coordinated and all stakeholders brought on board leads to higher degree of success but may also face challenge of struggle for ownership. | BTC/MoFPED/line ministries |

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| Study fund can create positive impact when targeting policy and strategic level e.g enable sector benefit from increased financing through development partners and government. | BTC |
| Co-financing studies strengthens the position of development partners in negotiation with government in making funds available for immediate implementation of outcomes of study fund. | BTC/MoFPED/line ministries |

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3 Analysis of the intervention

3.1 Context

To improve and accelerate the implementation of the Ugandan-Belgian Cooperation, as well as to promote evidence-based policy inputs and programming in the development cooperation, in 2002 the Government of Uganda and the Government of the Kingdom of Belgium created Belgo-Ugandan Study and Consultancy Fund. Since 2008 the fund concentrates its studies and consultancies in the sectors of health and education. The scope of the fund was extended to include also short term expertise for these two ministries and for the Ministry of Finance, Planning and Economic Development for activities related to the implementation of the Paris Declaration in Uganda.

3.1.1 Evolution of the context

The study fund has continuously been used for co-funding important studies through cooperation with other development partners. This cooperation has proved to be very fruitful both technically and financially.

The study fund has been used to support studies within the development cooperation programmes leading to formulation of new projects, baselines and final evaluation of projects. More and more sector/sub sector strategic plans for the partner countries are being developed with support from the fund. These plans will be helpful during the preparation of new indicative cooperation program.

3.1.2 Institutional Anchoring

Institutional anchoring score: very appropriate

The study is co-managed by MoFPED and BTC who are responsible for approving the fund request with no objection from the Belgian Embassy. Requesting line Ministries or government Agencies together with BTC are in charge of the execution of the different studies.

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3.1.3 Execution Modalities

Execution modalities: very appropriate

The organisational and execution modalities of the project are based on the co-management (Cogestion) model, as established by the Specific Agreement, whereby MoFPED and BTC are the implementing partners.

In addition to being involved in procurement of consultants, administration and day to day management of the fund, BTC as the fund Co-Director, is responsible for the Belgian approval of Study Proposals. The proactive involvement of BTC and MoFPED in reviewing the draft proposals has reduced the time lag between submission and approval of study proposals. The numbers of proposals being rejected either due to poor quality or not fitting with the objectives of Study fund have equally reduced.

The Line Ministries are taking active role during the implementation of the studies as supervising officers and this has lead to increase in the pace of completion of studies.

For quality control, BTC is using more and more the sector advisors to provide technical support in the whole process right from the start, during the review of proposals and terms of reference, to implementation.

The Steering Committee of the project, was set up at the start of the project to ensure the orientation, control and follow-up of the project. The Steering Committee is mandated to inter alia, monitor and where necessary offer technical advice/assistance; and to act as liaison between key beneficiary government line ministries and agents. The steering committee comprises of MoFPED, BTC and Ministry of Foreign Affairs with Belgian Embassy as invited party. The inconsistency of the Ministry of Foreign Affairs in these meetings has created a gap in their contribution to the committee. In addition the irregularity of the steering committee is causing delays in taking some decisions related to the fund.

Harmo-dynamics

The education and health sectors that the Belgian cooperation supports are among the most important sectors of government of Uganda next to Energy and infrastructure. The study fund has continued to support the two sectors in developing strategic documents including policies, strategic and investment plans. All the studies are highly aligned to and is strengthening GoU national development strategies, institutions systems and procedures.

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From 2010, the Study Fund started exploring opportunities for collaboration and coordination with other development partners which materialised in 2011. Through co-funding approach, two important studies have been financed. These include development of BTVET strategic plan together with World Bank and development of climate change policy together with DANIDA, World Bank and World Food Organisation.

By design, there is a significant degree of ownership in the study fund. The fund is implemented in a co-management. The Deputy Secretary to the treasury, MoFPED is the Fund Director, while the BTC Resident Representative is the Co-Director, together with the beneficiary institutions they are jointly responsible for the implementation of the study fund. MoFPED has a good overview of the fund and plays a strong leadership role in managing and implementing the study fund, which strengthens the ownership.

The majority of studies being financed are well integrated within the institutions' mandate and portfolio to bridge the gap in the policies, strategies, investment plans or processes. The study fund has also been used to operationalise government policy and draw up strategies for implementation, the case of BTVET strategic plan.

This project is designed to strengthen the capacities of the beneficiary institutions enabling them to produce quality documents that will enhance policy decision and attract further funding. Some of the important studies that have been developed by study fund have gone through faster cabinet approval processes and there is significant increase in national budget provision in the sub sectors.

The study fund has also supported the development or improvement of government systems. With the active involvement of government during the implementation of the study, their capacity in using the procurement systems are being strengthened.

Lastly the approval of the proposals and administration of fund is being spearheaded by MoFPED. The steering committee is chaired by representative from MoFPED and other members include Ministry of foreign Affairs, BTC and Belgian Embassy is invited.

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3.2 Specific objective

3.2.1 Indicators

The set up of study fund did not require an operational technical and financial file to be developed. It therefore lacks logical framework. The design of study fund does not warrant a baseline survey. It involves a series of studies, for which each study a detailed proposal, terms of reference with estimated budget is developed. It is against the proposals and budget in line with the specific agreement that the implementation is based.

| Specific objective: Enhancing the institutional capacity in Uganda in support of the prioritized sectors of the Ugandan-Belgian Cooperation on the one hand and the preparation of the Indicative Development Cooperation Program and the implementation of the Paris Declaration on Aid Effectiveness on the other hand. | | | | | | |
|---|----------------|-------------------|-----------------|---------------|------------|----------|
| Indicators | Baseline value | Progress year N-1 | Progress year N | Target year N | End Target | Comments |
| N/A | N/A | N/A | N/A | N/A | N/A | N/A |

3.2.2 Analysis of progress made

Proposals are generated by beneficiary institutions to target specific area of interest for which these institutions lack technical capacities. It is well integrated within the institutions' mandate and portfolio to bridge the gap in the policies, strategies, investment plans or processes. Some of the major achievements for the year were the finalization of BTVET strategic plan and start of formulation of climate change policy and implementation strategy. The BTVET strategic has already been approved by Cabinet and preparations are underway to start implementation. It also expected that with this strategy more donors will pick interest in BTVET and provide additional funding e.g World Bank. Since this strategy focuses on skills development which is one of the elements in theme of National Development Plan (NDP) "Growth, Employment and Socio-Economic Transformation for prosperity" Government budget for this subsector is equally expected to gradually increase.

Most of the studies of 2011 are strongly complementary to the Belgian Cooperation portfolio in Uganda with 50% in education and 20% in health and 30% other sectors.

3.2.3 Risks and Assumptions

| Risk (describe) | Probability (score) | Potential implications | | Risk Level (score) |
|--|---------------------|---|--------|--------------------|
| | | Describe | Score | |
| Studies that are cross cutting different sectors /sub sectors or ministries if well coordinated and all stakeholders brought on board leads to higher degree of success but may also face challenge of struggle for ownership. | medium | Lack of ownership and therefore its implementation becomes a challenge. | medium | A |
| Government fully implement the outcome of the studies | Medium | Funds wasted and study result not utilised | Medium | B |

3.2.4 Quality criteria

| Criteria | Score | Comments |
|-----------------------|-------|---|
| Efficiency | B | Although implementation of studies has always been efficient in terms of quality of outcomes and costs, it has been lacking in terms of meeting the deadlines. To the extent that a few studies have been taken over by events and rendered not relevant by the time it is completed. |
| Effectiveness | B | Outcomes of the studies being taken forward by beneficiary institutions with exception of few isolated studies. |
| Sustainability | B | The facility is utilized by the beneficiary institutions to target specific area of interest for which these institutions lack technical capacities. It is well integrated within the institutions' mandate and portfolio to bridge the gap in the policies, strategies, investment plans or processes. |
| Relevance | A | Support to HSSPIII, BTVET strategic plan, poverty profiling, climate change policy are in line with primary health care programme, national development plan, and Millennium Development Goals. |

3.2.5 Potential Impact

Through the studies conducted under this project, the ministries and government agency are able to access additional funding for priority activities where there is shortfall within government budget. Through direct involvement during the implementation of the studies capacity has been built. With the strategies in place, ministries are equipped for negotiation with MoFPED and development partners for more funding.

The study fund was used to produce a comprehensive BTVET sub-sector strategic plan for Ministry of Education and Sports that will inform policy

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makers and bring together all the BTVET stakeholders in Uganda. Skills development is one of the important elements in the National Development plan (NDP). The BTVET strategic plan will support the implementation of BTVET act of 2008. This document will guide development of BTVET in Uganda to be able to compete within the region and globally.

3.2.6 Recommendations

| Recommendations | Source | Actor | Deadline |
|--|--------|-----------------------|----------------|
| Continue implementation of study in collaboration with other development partners for better results. These could be technical or financial collaborations through co-funding important studies like development of policies and strategies. | 3.2.2 | BTC/MoFPED | continuous |
| Continue to support studies within Belgian cooperation to strength further the relationship with partner country | 3.2.3 | BTC/MoFPED | continuous |
| Inventory of studies undertaken should be prepared indicating the extend of implementation of study outcomes | 3.2.3 | BTC/MoFPED/consultant | By end of 2012 |
| The study to evaluate the impact of study fund should develop a structured follow up of closed studies on their application and impact | 3.2.3 | BTC/MoFPED/consultant | By end of 2012 |

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3.3 Result 1

3.3.1 Indicators

| Result 1: Study/technical /workshop reports in different fills and levels within Belgian cooperation in Uganda | | | | | | |
|--|----------------|-------------------|-----------------|---------------|------------|---------------------------------------|
| Indicators | Baseline value | Progress year N-1 | Progress year N | Target year N | End Target | Comments |
| N/A | N/A | N/A | N/A | N/A | N/A | No indicator developed for study fund |

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3.3.2 Evaluation of activities

| Activities | Progress: | | | | Comments (only if the value is -) |
|--|-----------|---|-----|---|---|
| | ++ | + | +/- | - | |
| Consultancy for an integrated information and document management system for Education Service Commission (ESC) | | | ✓ | | Completed but after several months of delay |
| The Impact of the Energy Supply Shortfall on the Uganda Economy | | | ✓ | | Completed but after several months of delay |
| Study to review the aid management manual | | | | ✓ | The consultant was expected to improve quality of report in consultation with responsible government departments and agencies but he seems to lack capacity. MoFPED was advised during SC meeting to closely monitor the study to ensure that it is concluded. Decision should be taken in the next SC. |
| Development of Training Modules for Institutionalized leadership | | ✓ | | | completed |
| Costing of the Health Sector Strategic Plan III | ✓ | | | | completed |
| Technical Assistance for the development of strategic and work plans in the health sector | ✓ | | | | completed |
| Feasibility study of Artemia production in saline lakes in western Uganda as a means of enhancing aquaculture production | | ✓ | | | completed |
| Formulation of BTVET strategic plan | ✓ | | | | completed |
| Poverty Profiling and Mapping of Kasese District | | | ✓ | | At data analysis stage |
| Scoping and Analytical Study of in-company skills training for BTVET | | ✓ | | | completed |
| Cost assessment Study on BTVET programmes | | ✓ | | | Being finalised |
| Tracer Study in BTVET Sub-Sector | | ✓ | | | completed |
| Needs Assessment Study in Preparation of the Belgo-Ugandan Project for Improving Training of BTVET Instructors, Health Tutors and Secondary Teachers in Uganda | | ✓ | | | completed |
| Final evaluation of Bundibugyo Integrated Development Program (BIDP) | ✓ | | | | completed |
| Development of child protection strategy in | | ✓ | | | At inception stage |

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| | | | | | |
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| Busoga Region and Other Selected Districts of Uganda | | | | | |
| Climate change policy development | ✓ | | | | At inception phase |
| Evaluation of Belgo-Ugandan Study and Consultancy Fund | ✓ | | | | At tendering process |

3.3.3 Analysis of progress made

Eleven studies have been completed successfully. Five are ongoing and out of these one (Aid management manual) is facing challenges and should be halted. Two new studies (climate change policy and child protection strategy) are at inception phase. One (evaluation of study fund) was approved towards the end of the year and is at tendering stage.

Until this reporting period, two studies that were carried forward from 2009 remained a challenge to finalise;

Energy Study: Draft report was submitted and approved in 2010 and it took another six months for final report to be submitted and approved by MoFPED. This study was initially supposed to be conducted within a period of nine months but instead took three years to be completed. The risk is that this study may have been taken up by events and the data and recommendations may no longer be relevant. However, it has now been finalised and we are yet to know how the recommendation from these studies would be carried forward.

Study to review the Aid Management Manual: The steering committee that was held in July 2011 advised to halt the study due to serious delay and new development surrounding aid effectiveness. This means if this study is to continue there is need to reconsider adjustment of the current TOR.

The inception phase for climate change policy development was conducted from 12th to 16th December 2011. The study will be conducted by a team of eight consultants and is expected to be completed by October 2012.

The development child protection strategy started with inception phase and has started with the consultative process. However, the changes in management within the Directorate where the study is anchored in Uganda Police Force may cause risk to the implementation of the study. It is hoped that Fund director and Co-Director will support the implementation of the study.

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Artemia study has progressed successfully and workshop for presentation of draft report was held in December 2011. The final report of the study has been submitted and approved by MAAIF and MoMU.

Cost assessment study: Setting up team of consultants was a challenge due to differences in availability to start on the assignment. Contract for international consultant took more than a month to be signed. Data collection was equally a challenge due to sensitivity of the required information. However, notwithstanding all the above the draft report was submitted in September 2011 and final report in October 2011.

3.3.4 Risks and Assumptions

| Risk (describe) | Probability (score) | Potential implications | | Risk Level (score) |
|---|---------------------|---|--------|--------------------|
| | | Describe | Score | |
| Minimal delays in conducting of studies | Medium | Overcome of studies could be taken up by events and becomes irrelevant | medium | B |
| Teaming up of individual consultants though leads to stronger team, coordination can be a challenge if the team leader is not strong. In addition, sequencing of the different team member's input in the overall study can be difficult. | medium | Irregular inputs from different consultants and therefore delays in completing the study. | Medium | B |

3.3.5 Quality criteria

| Criteria | Score | Comments |
|-----------------------|-------|--|
| Efficiency | B | Delays in procurement have been greatly minimised, quality of studies has improved, improved implementation of the recommendation of studies. |
| Effectiveness | A | The number of studies being completed within priority sector has increased. |
| Sustainability | A | The identified studies are priority interventions of the ministries normally fund requested to fill gap with their work plans. Sustainability in this case is very easy. |

3.3.6 Budget execution

The implementation of study fund has progressed smoothly. By the end of December 2011, the financial realisation for the year was at 104%. Overall budget execution is at 64%.

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In the year 2011 a total of 10 studies was allocated fund worth Euros 1,008,935 out of these Euros 867,390 was planned to be spent and by the end of the year 104% of the planned expenditure had been utilized. Considering the current progress in implementation it is possible that by the end of the current specific agreement the implementation rate of the study fund should have reached 100%. During the previous years the utilisation of fund was quite slow i.e. few studies being approved and implementation stagnating.

3.3.7 Recommendations

| Recommendations | Source | Actor | Deadline |
|---|--------|---------------------|------------|
| When different experts are teamed up for a particular study, there should be harmonised methodology and delivery of outputs | 3.3.4 | BTC/Line ministries | Continuous |
| Team leader profile should include strong interpersonal and leadership skills | 3.3.4 | BTC/Line ministries | continuous |

| | | | | |
|----------------------------|-----------------------------------|---|----------------------------------|------------------|
| DOCUMENT TYPE: Template | DOCUMENT TITLE : Annual report | DOCUMENT OWNER : M. Van Parijs, M&E expert | DATE OF APPLICATION : Q4_2011 | VERSION : 2.0 |
|----------------------------|-----------------------------------|---|----------------------------------|------------------|

4 Transversal Themes

Transversal themes have been integrated into some studies as appropriate during the development of sector strategies. In future there should be deliberate effort made to integrate transversal themes in all studies as appropriate right from inception to the outcomes.

4.1 Gender

Some elements of gender have been integrated into the studies. In addition, the constitution of a reasonable number of females in several studies is an indication that the contracting authorities are perceived as non-discriminative on the basis of gender.

4.2 Environment

Environmental concerns have been only considered in studies that have direct relationship with environment ignoring that fact that environmental issues are crosscutting in all sectors.

| | | | | |
|----------------------------|-----------------------------------|---|----------------------------------|------------------|
| DOCUMENT TYPE: Template | DOCUMENT TITLE : Annual report | DOCUMENT OWNER : M. Van Parijs, M&E expert | DATE OF APPLICATION : Q4_2011 | VERSION : 2.0 |
|----------------------------|-----------------------------------|---|----------------------------------|------------------|

5 Decisions taken by the JLCB and follow-up

| Decisions | Source | Actor | Time of decision | Status |
|--|-------------------------------|------------|------------------|--|
| Study to ascertain the impact of studies financed by the Belgo Uganda Study and Consultancy Fund | SC8 1 st July 2011 | MoFPED/BTC | Mid 2012 | TOR drafted and tender launched |
| Secretariat to ensure that timely steering meetings are held | SC8 1 st July 2011 | MoFPED | Immediate | Yet to be implemented in 2012 |
| Secretariat to develop a matrix of key issues from Minutes | SC8 1 st July 2011 | MoFPED | immediate | Implemented immediately |
| Finalisation of Energy Study under the Ministry of Finance | SC8 1 st July 2011 | MoFPED | Q2-2011 | Study finalised |
| Take final decision on Aid Management Manual contract | SC8 1 st July 2011 | MoFPED/BTC | Immediate | No decision taken yet on the Consultant's contract |
| Aid Liaison Department in liaison with BTC to develop TOR's for studies to be financed by the Study fund | SC8 1 st July 2011 | MoFPED | Immediate | Only TOR for evaluation of study fund finalised |

| | | | | |
|----------------------------|-----------------------------------|---|----------------------------------|------------------|
| DOCUMENT TYPE: Template | DOCUMENT TITLE : Annual report | DOCUMENT OWNER : M. Van Parijs, M&E expert | DATE OF APPLICATION : Q4_2011 | VERSION : 2.0 |
|----------------------------|-----------------------------------|---|----------------------------------|------------------|

6 Lessons Learned

| Lessons learned | Target audience |
|--|----------------------------|
| Studies that are cross cutting different sectors /sub sectors or ministries if well coordinated and all stakeholders brought on board leads to higher degree of success but may also face challenge of struggle for ownership. | BTC/MoFPED/line ministries |
| Study fund can create positive impact when targeting policy and strategic level e.g enable sector benefit from increased financing through development partners and government. | BTC/MoFPED |
| Co-financing studies strengthens the position of development partners in negotiation with government in making funds available for immediate implementation of outcomes of study fund. | BTC/MoFPED/line ministries |

| | | | | |
|----------------------------|-----------------------------------|---|----------------------------------|------------------|
| DOCUMENT TYPE: Template | DOCUMENT TITLE : Annual report | DOCUMENT OWNER : M. Van Parijs, M&E expert | DATE OF APPLICATION : Q4_2011 | VERSION : 2.0 |
|----------------------------|-----------------------------------|---|----------------------------------|------------------|

7 Annexes

7.1 Logical framework N/A

7.2 M&E activities-steering committee meeting, evaluation of study fund to be conducted in 2012

7.3 “Budget versus current (y – m)” Report-separate attachment

7.4 Beneficiaries

The direct beneficiaries of the study fund are line Ministries and Government Agencies of Uganda within the framework of Belgian development cooperation in Health and Education. Ministry of Finance, Planning and Economic Development also benefits through activities related to the implementation of the Paris Declaration in Uganda.

7.5 Operational planning Q1-2011-separate attachment

| Tender Nr | Name of the tender | Brief description of the tender | Kind of tender | Currency | Amount (Estimated/realized) | Amount euros (Estimated/realized) | Execution mode | Budget codes(s) | Supplier(s) | Award procedure | Progress of tender | Remarks | Milestones (realize/planned) | | | | |
|-----------|---|---|----------------|----------|-----------------------------|-----------------------------------|------------------|-----------------|-------------------|----------------------------|------------------------|---|---|---------------------------------|------------------------------|-------------------------------|-----------------------------|
| | | | | | | | | | | | | | Date(s) / period(s) Preparation of Tender | Date(s) / Period(s) Publication | Date(s) / Period(s) Awarding | Date(s) / Period(s) Execution | Date(s) / Period(s) Payment |
| UGA119 | Health Facility Survey: Assessment of the Management of Resources for Health in Uganda | Data collection on management of resources in health | Services | UGX | 92,887,000 | € 33,777 | Joint management | A_18_04 | Viable solutions | Restricted Bidding | study completed | completed | 2009 | 2009 | 2009 | 2009 | 2009-Q1 2010 |
| UGA121 | Support to Aid liaison Department to review the Aid Management Manual | Review of aid management of 2003 | Services | UGX | 131,600,000 | € 47,855 | Joint management | A_20_02 | DMCI | Restricted Bidding | study halted | Draft report was not of acceptable quality - the consultant was expected to fine tune the report but seems to lack the capacity to do that. A decision will be taken at the next SC sitting | 2008 | Sept 2008 | Dec 2008 | Dec 08- June 2010 | Q2 |
| UGA126 | Design of a monitoring and evaluation framework for MoFPED | designing of M&E tool for MFPED to able to monitor programs | Services | € | 60,890 | € 60,890 | Joint management | A_20_03 | ReaTech | Restricted Bidding | completed | completed | 2009 | 2009 | 2009 | Until June 2010 | Q2 |
| UGA132 | Study to Assess the Impact of the Electricity Supply Constraints on the Ugandan Economy"- report writing | Analysis of data and report writing | Services | UGX | 41,800,490 | € 15,200 | Joint management | A_15_01 | Team Initiatives | Restricted Bidding | final report submitted | study on going | 2009 | 2009 | Nov-09 | from Mar10 for 4months | Q2, Q3, Q4 |
| UGA125 | Acquisition and Implementation of an Integrated Information And Document Management System (IIDMS) | acquisition of soft and hardware system for data and information mangement in Education Service commission | services | UGX | 58,140,000 | € 21,142 | Joint management | A_14_01 | Computer supplies | Restricted Bidding | completed | completed | 2009 | 2009 | 2009 | Sept 2009 until March 2010 | Q2 |
| UGA133 | Development of Training Modules for Institutionalized leadership | Consultancy for developing training modules for headteachers in both primary and secondary school and their Board of directors | services | USD | 221,000 | € 170,000 | Joint management | A_21_02 | AFROEDUCARE | Open international Bidding | study completed | completed | Mar-10 | 1 month | Jul-10 | August-December 2010 | Q4 |
| UGA136 | Acquisition and Implementation of an Integrated Information And Document Management System (IIDMS)-Servers | Additional Euro 37,265 was approved for supply of server hardware and software and training to improve the functionality of the system developed under UGA125 | Goods | USD | 28,390 | € 21,838 | Joint management | A_14_01 | Elite technology | Restricted Bidding | completed | completed | Jan-10 | 1 month | Apr-10 | April-Dec 2010 | Q2,Q3,Q4 |
| UGA142 | Formulation of BTJET Strategic plan - International Consultant; TVET Policy, Management and Institutional Capacity Building (Team Leader) | BTC together World Bank are constituting a team of consultants to formulate the BTJET strategic plan for MoES. Consultants have been individually recruited with this position being the team leader. For evry position we have international and national consultants. | Services | € | 82,000 | € 82,000 | Joint management | A_21_03 | Dr. Jutta Franz | Open international Bidding | completed | completed | Jul-10 | 1month | Aug-10 | August 10- March 2011 | Q4,Q1 2011,Q2 2011 |
| UGA143 | Formulation of BTJET Strategic plan - Enterprise/Small Business Development Specialist (International Consultant); | See explanation above. This is an international position | Services | € | 76,370 | € 76,370 | Joint management | A_21_03 | Dr. Susanne Adam | Open international Bidding | completed | completed | Jul-10 | 1month | Aug-10 | August 10- March 2011 | Q4,Q1 2011,Q2 2011 |

Annual Planning vs Actuals (Year to Month) of UGA/01/004

Project Title : **Fonds d'Etudes**

Planning Version: **2011Q4**

End date last closing : 31/12/2011

Currency : EUR

| | Status | Fin Mode | Forecast 2011 (version 2011Q4) | Actual Expenses YtM | Planning vs actuals | % Exec |
|--|--------|---------------|-----------------------------------|---------------------|---------------------|--------|
| A ALLOCATED FUNDS | | | 846,47 | 877,36 | -30,89 | 104% |
| 01 Complet. & Improv. of Identif. Report of the Kampala | | | 0,00 | 0,00 | 0,00 | ?% |
| 01 Allocated Funds | | COGES | 0,00 | 0,00 | 0,00 | ?% |
| 02 Study on Criteria for Pupils' Selection and Special | | | 0,00 | 0,00 | 0,00 | ?% |
| 01 Professional Fees | | COGES | 0,00 | 0,00 | 0,00 | ?% |
| 02 Travels | | COGES | 0,00 | 0,00 | 0,00 | ?% |
| 03 Workshops and Meetings | | COGES | 0,00 | 0,00 | 0,00 | ?% |
| 04 Report/Communication/Administration | | COGES | 0,00 | 0,00 | 0,00 | ?% |
| 05 Miscellaneous | | COGES | 0,00 | 0,00 | 0,00 | ?% |
| 06 Perdiem & Accomodation | | COGES | 0,00 | 0,00 | 0,00 | ?% |
| 03 Rapid Inventory Method to Derive Agriculture Sector | | | 0,00 | 0,00 | 0,00 | ?% |
| 01 Personnel Fees | | COGES | 0,00 | 0,00 | 0,00 | ?% |
| 02 Aircraft Expenses | | COGES | 0,00 | 0,00 | 0,00 | ?% |
| 03 Travel Ecosystems | | COGES | 0,00 | 0,00 | 0,00 | ?% |
| 04 Purchasing & Hiring Equipments | | COGES | 0,00 | 0,00 | 0,00 | ?% |
| 05 DSA for UBOS & Ministry of Agriculture Field Staff | | COGES | 0,00 | 0,00 | 0,00 | ?% |
| 06 Transport for Field Verifications | | COGES | 0,00 | 0,00 | 0,00 | ?% |
| 07 Miscelleaneous | | COGES | 0,00 | 0,00 | 0,00 | ?% |
| | | REGIE | 6,07 | 6,13 | -0,06 | 101% |
| | | COGEST | 861,32 | 892,28 | -30,96 | 104% |
| | | TOTAL | 867,39 | 898,41 | -31,02 | 104% |

Annual Planning vs Actuals (Year to Month) of UGA/01/004

Project Title : **Fonds d'Etudes**

Planning Version: **2011Q4**

End date last closing : 31/12/2011

Currency : EUR

| | Status | Fin Mode | Forecast 2011 (version 2011Q4) | Actual Expenses YtM | Planning vs actuals | % Exec |
|--|--------|---------------|--------------------------------|---------------------|---------------------|-------------|
| 04 Ministry of Health | | | 0,00 | 0,00 | 0,00 | ?% |
| 01 Transportation of participants | | COGES | 0,00 | 0,00 | 0,00 | ?% |
| 05 Support for ENRS SWAP/SIP Project | | | 0,00 | 0,00 | 0,00 | ?% |
| 01 Support for ENRS SWAP/SIP project | | COGES | 0,00 | 0,00 | 0,00 | ?% |
| 06 Support the Dev't of Long term plan for training Local | | | 0,00 | 0,00 | 0,00 | ?% |
| 01 Local Government Capacity Building support | | COGES | 0,00 | 0,00 | 0,00 | ?% |
| 07 Reorganisation of MOLG Local administration & | | | 0,00 | 0,00 | 0,00 | ?% |
| 01 Re Organisation of MoLG | | COGES | 0,00 | 0,00 | 0,00 | ?% |
| 02 Needs Assessment | | COGES | 0,00 | 0,00 | 0,00 | ?% |
| 08 Strategy for Promoting Investment & Local Economic | | | 0,00 | 0,00 | 0,00 | ?% |
| 01 Social Economy, Local Economic Development (MoLG) | | COGES | 0,00 | 0,00 | 0,00 | ?% |
| 09 External Evaluation of KSP II and Identification of KSP II | | | 0,00 | 0,00 | 0,00 | ?% |
| 01 Evaluation and Identification of KSP I & II | | COGES | 0,00 | 0,00 | 0,00 | ?% |
| 10 Rapid Inventory Method to Drive Agriculture Sector Data | | | 0,00 | 0,00 | 0,00 | ?% |
| 01 UBOS Phase II | | COGES | 0,00 | 0,00 | 0,00 | ?% |
| 11 Bonus Payment to health Center and Medical Bureaus | | | 0,00 | 0,00 | 0,00 | ?% |
| 01 Payments to Health Centers and Medical Bureaus. | | COGES | 0,00 | 0,00 | 0,00 | ?% |
| 12 Development of an Environmental Sensitive Atlas of | | | 0,00 | 0,00 | 0,00 | ?% |
| | | REGIE | 6,07 | 6,13 | -0,06 | 101% |
| | | COGEST | 861,32 | 892,28 | -30,96 | 104% |
| | | TOTAL | 867,39 | 898,41 | -31,02 | 104% |



Annual Planning vs Actuals (Year to Month) of UGA/01/004

Project Title : **Fonds d'Etudes**

Planning Version: **2011Q4**

End date last closing : 31/12/2011

Currency : EUR

| | Status | Fin Mode | Forecast 2011 (version 2011Q4) | Actual Expenses YtM | Planning vs actuals | % Exec |
|--|--------|---------------|--------------------------------|---------------------|---------------------|-------------|
| 01 Development of an Environmental Sensitivity Atlas of | | REGIE | 0,00 | 0,00 | 0,00 | ??% |
| 13 Development of an Environmental Sensitivity Atlas of | | | 0,00 | 0,00 | 0,00 | ??% |
| 01 Development of an Environmental Sensitivity Atlas | | COGES | 0,00 | 0,00 | 0,00 | ??% |
| 14 Education Service Commission | | | 22,07 | 22,07 | 0,00 | 100% |
| 01 Consultancy for an integrated Information and document | | COGES | 22,07 | 22,07 | 0,00 | 100% |
| 15 Energy Supply | | | 4,70 | 4,70 | 0,00 | 100% |
| 02 Energy Supply | | COGES | 4,70 | 4,70 | 0,00 | 100% |
| 16 Capacity Building on Public Procurement and Disposal | | | 0,00 | 0,00 | 0,00 | ??% |
| 01 Procurement Training | | COGES | 0,00 | 0,00 | 0,00 | ??% |
| 17 Sensitization Workshop for the Belgo-Ugandan Study | | | 0,00 | 0,00 | 0,00 | ??% |
| 01 Sensitization Workshop | | COGES | 0,00 | 0,00 | 0,00 | ??% |
| 18 Ministry of Health Studies | | | 51,79 | 51,79 | 0,00 | 100% |
| 01 Review of the supervision mechanism in the health sector | | COGES | 0,00 | 0,00 | 0,00 | ??% |
| 02 Study of client satisfaction with health services | | COGES | 0,00 | 0,00 | 0,00 | ??% |
| 03 Evaluation of impact of decentralization of health services | | COGES | 0,00 | 0,00 | 0,00 | ??% |
| 04 Health facility survey | | COGES | 0,00 | 0,00 | 0,00 | ??% |
| 05 Programme for Onchocerciasis Control Conference | | COGES | 0,00 | 0,00 | 0,00 | ??% |
| 06 Yellow Star program for Karamoja & Acholi sub-regions | | COGES | 0,00 | 0,00 | 0,00 | ??% |
| | | REGIE | 6,07 | 6,13 | -0,06 | 101% |
| | | COGEST | 861,32 | 892,28 | -30,96 | 104% |
| | | TOTAL | 867,39 | 898,41 | -31,02 | 104% |



Annual Planning vs Actuals (Year to Month) of UGA/01/004

Project Title : **Fonds d'Etudes**

Planning Version: **2011Q4**

End date last closing : 31/12/2011

Currency : EUR

| | Status | Fin Mode | Forecast 2011 (version 2011Q4) | Actual Expenses YtM | Planning vs actuals | % Exec |
|--|--------|---------------|--------------------------------|---------------------|---------------------|-------------|
| 07 Costing of HSSP III | | COGES | 0,00 | 0,00 | 0,00 | ??% |
| 08 Technical assistance for development of strategic and | | COGES | 51,79 | 51,79 | 0,00 | 100% |
| 19 Ministry of Water and Environment Studies | | | 0,99 | 0,99 | 0,00 | 100% |
| 01 ENR and climate change studies on PEAP & 5yr national | | COGES | 0,00 | 0,00 | 0,00 | ??% |
| 02 Climate Change Policy | | COGES | 0,99 | 0,99 | 0,00 | 100% |
| 20 Ministry of Finance studies | | | 165,08 | 176,10 | -11,02 | 107% |
| 01 Data Collection & donor assistance at grass root level in | | COGES | 0,00 | 0,00 | 0,00 | ??% |
| 02 Study to review the Aid Management Manual | | COGES | 0,00 | 0,00 | 0,00 | ??% |
| 03 Design of a monitoring & evaluation framework for | | COGES | 0,00 | 0,00 | 0,00 | ??% |
| 04 Study to ascertain artemia production in Western Uganda | | COGES | 54,26 | 96,17 | -41,91 | 177% |
| 05 Final Evaluation of Bundibugyo Integrated Development | | COGES | 76,82 | 76,82 | 0,00 | 100% |
| 06 Child Rights Study and Protection Strategy | | COGES | 34,00 | 3,11 | 30,89 | 9% |
| 21 Ministry of Education Studies | | | 535,95 | 555,81 | -19,86 | 104% |
| 01 Retreat to formulate BTVET strategic Plan | | COGES | 0,00 | 0,00 | 0,00 | ??% |
| 02 Training Modules for institutionalised leadership & | | COGES | 127,82 | 127,82 | 0,00 | 100% |
| 03 Formulation of BTVET skills dev't strategy & investment | | COGES | 150,44 | 150,44 | 0,00 | 100% |
| 04 Tracer Study in BTVET Sub Sector | | COGES | 59,69 | 59,69 | 0,00 | 100% |
| 05 Cost Assessment Study on BTVET Programmes in | | COGES | 45,38 | 65,24 | -19,86 | 144% |
| | | REGIE | 6,07 | 6,13 | -0,06 | 101% |
| | | COGEST | 861,32 | 892,28 | -30,96 | 104% |
| | | TOTAL | 867,39 | 898,41 | -31,02 | 104% |



Annual Planning vs Actuals (Year to Month) of UGA/01/004

Project Title : **Fonds d'Etudes**

Planning Version: **2011Q4**

End date last closing : 31/12/2011

Currency : EUR

| | Status | Fin Mode | Forecast 2011 (version 2011Q4) | Actual Expenses YtM | Planning vs actuals | % Exec |
|--|--------|---------------|-----------------------------------|---------------------|---------------------|-------------|
| 06 Scoping and Analytical Study of In-company BTVET in | | COGES | 100,07 | 100,07 | 0,00 | 100% |
| 07 Needs Assessment BTVET | | COGES | 52,55 | 52,55 | 0,00 | 100% |
| 22 Ministry of Local Government Studies | | | 65,89 | 65,90 | -0,01 | 100% |
| 01 Poverty Profiling - Kasese | | COGES | 65,89 | 65,90 | -0,01 | 100% |
| Z UNALLOCATED FUNDS | | | 20,92 | 21,05 | -0,13 | 101% |
| 01 Unallocated Funds | | | 20,92 | 21,05 | -0,13 | 101% |
| 01 Balance for new studies | | COGES | 14,85 | 14,92 | -0,07 | 100% |
| 02 Balance for new studies & Administrative costs | | REGIE | 6,07 | 6,13 | -0,06 | 101% |
| | | REGIE | 6,07 | 6,13 | -0,06 | 101% |
| | | COGEST | 861,32 | 892,28 | -30,96 | 104% |
| | | TOTAL | 867,39 | 898,41 | -31,02 | 104% |



Financial Planning of UGA/01/004

Project Title : **Fonds d'Etudes**

Fin Plan Version: **2012Q1**

Budget Version: **T01**

Donor: **DGD**

Currency: **EUR**

Amounts in 1000 EUR

| Status | Fin Mode | Budget | TtY-1 | Balance | 2012 | | | | | 2013 to end | Est. end Proj. Bal. | Est. % exec. |
|--|--------------------------------------|----------|----------|---------|--------|-------|--------|--------|--------|-------------|---------------------|--------------|
| | | | | | Q1 | Q2 | Q3 | Q4 | Total | | | |
| A ALLOCATED FUNDS | | 2.477,55 | 2.104,49 | 373,06 | 101,00 | 13,09 | 66,68 | 92,49 | 273,26 | 0,00 | 99,80 | 96% |
| 01 Complet. & Improv. of Identif. | | 5,00 | 5,00 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 100% |
| | 01 Allocated Funds | COGEST | 5,00 | 5,00 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 100% |
| 02 Study on Criteria for Pupils' | | 94,57 | 94,57 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 100% |
| | 01 Professional Fees | COGEST | 80,45 | 80,45 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 100% |
| | 02 Travels | COGEST | 4,64 | 4,64 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 100% |
| | 03 Workshops and Meetings | COGEST | 3,88 | 3,88 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 100% |
| | 04 | COGEST | 2,46 | 2,46 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 100% |
| | 05 Miscellaneous | COGEST | 2,24 | 2,24 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 100% |
| | 06 Perdiem & Accomodation | COGEST | 0,90 | 0,90 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 100% |
| 03 Rapid Inventory Method to | | 53,70 | 53,70 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 100% |
| | 01 Personnel Fees | COGEST | 49,90 | 49,90 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 100% |
| | 02 Aircraft Expenses | COGEST | 0,17 | 0,17 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 100% |
| | 03 Travel Ecosystems | COGEST | 1,04 | 1,04 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 100% |
| | 04 Purchasing & Hiring Equipments | COGEST | 0,11 | 0,11 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 100% |
| | 05 DSA for UBOS & Ministry of | COGEST | 2,37 | 2,37 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 100% |
| | 06 Transport for Field Verifications | COGEST | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | ??% |
| | 07 Miscelleaneous | COGEST | 0,11 | 0,11 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 100% |
| 04 Ministry of Health | | 26,47 | 26,47 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 100% |
| | 01 Transportation of participants | COGEST | 26,47 | 26,47 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 100% |
| 05 Support for ENRS SWAP/SIP | | 43,21 | 43,21 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 100% |
| | 01 Support for ENRS SWAP/SIP | COGEST | 43,21 | 43,21 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 100% |
| | REGIE | 67,50 | 17,75 | 49,75 | 0,00 | 2,00 | 2,00 | 2,00 | 6,00 | 8,00 | 35,75 | 47% |
| | COGEST | 2.908,87 | 2.116,30 | 792,57 | 101,00 | 63,09 | 116,68 | 142,49 | 423,26 | 300,00 | 69,31 | 98% |
| | TOTAL | 2.976,37 | 2.134,05 | 842,32 | 101,00 | 65,09 | 118,68 | 144,49 | 429,26 | 308,00 | 105,06 | 96% |



Financial Planning of UGA/01/004

Project Title : **Fonds d'Etudes**

Fin Plan Version: **2012Q1**

Budget Version: **T01**

Donor: **DGD**

Currency: **EUR**

Amounts in 1000 EUR

| | Status | Fin Mode | Budget | TtY-1 | Balance | 2012 | | | | 2013 to end | Est. end Proj. Bal. | Est. % exec. |
|---|--------|--------------|-----------------|-----------------|---------------|---------------|--------------|---------------|---------------|----------------|---------------------------|-----------------|
| | | | | | | Q1 | Q2 | Q3 | Q4 | | | |
| 06 Support the Dev't of Long term | | | 39,01 | 39,01 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 100% |
| 01 Local Government Capacity | | COGEST | 39,01 | 39,01 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 100% |
| 07 Reorganisation of MOLG Local | | | 29,07 | 29,07 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 100% |
| 01 Re Organisation of MoLG | | COGEST | 29,07 | 29,07 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 100% |
| 02 Needs Assessment | | COGEST | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | ??% |
| 08 Strategy for Promoting | | | 55,85 | 55,85 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 100% |
| 01 Social Economy, Local | | COGEST | 55,85 | 55,85 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 100% |
| 09 External Evaluation of KSP II and | | | 42,76 | 42,76 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 100% |
| 01 Evaluation and Identification of | | COGEST | 42,76 | 42,76 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 100% |
| 10 Rapid Inventory Method to Drive | | | 38,05 | 38,05 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 100% |
| 01 UBOS Phase II | | COGEST | 38,05 | 38,05 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 100% |
| 11 Bonus Payment to health Center | | | 17,91 | 17,91 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 100% |
| 01 Payments to Health Centers and | | COGEST | 17,91 | 17,91 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 100% |
| 12 Development of an | | | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | ??% |
| 01 Development of an | | REGIE | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | ??% |
| 13 Development of an | | | 60,62 | 60,62 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 100% |
| 01 Development of an | | COGEST | 60,62 | 60,62 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 100% |
| 14 Education Service Commission | | | 93,08 | 65,90 | 27,18 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 27,18 | 71% |
| 01 Consultancy for an integrated | | COGEST | 93,08 | 65,90 | 27,18 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 27,18 | 71% |
| 15 Energy Supply | | | 58,41 | 48,81 | 9,60 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 9,60 | 84% |
| 02 Energy Supply | | COGEST | 58,41 | 48,81 | 9,60 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 9,60 | 84% |
| 16 Capacity Building on Public | | | 128,00 | 126,57 | 1,43 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 1,43 | 99% |
| | | REGIE | 67,50 | 17,75 | 49,75 | 0,00 | 2,00 | 2,00 | 2,00 | 6,00 | 35,75 | 47% |
| | | COGEST | 2.908,87 | 2.116,30 | 792,57 | 101,00 | 63,09 | 116,68 | 142,49 | 423,26 | 69,31 | 98% |
| | | TOTAL | 2.976,37 | 2.134,05 | 842,32 | 101,00 | 65,09 | 118,68 | 144,49 | 429,26 | 308,00 | 96% |



Financial Planning of UGA/01/004

Project Title : **Fonds d'Etudes**

Fin Plan Version: **2012Q1**

Budget Version: **T01**

Donor: **DGD**

Currency: **EUR**

Amounts in 1000 EUR

| Status | Fin Mode | Budget | TtY-1 | Balance | 2012 | | | | | 2013 to end | Est. end Proj. Bal. | Est. % exec. | |
|--------|--|--------|----------|----------|--------|--------|-------|--------|--------|-------------|---------------------|--------------|------|
| | | | | | Q1 | Q2 | Q3 | Q4 | Total | | | | |
| | 01 Procurement Training | COGEST | 128,00 | 126,57 | 1,43 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 1,43 | 99% |
| | 17 Sensitization Workshop for the | | 9,07 | 9,07 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 100% |
| | 01 Sensitization Workshop | COGEST | 9,07 | 9,07 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 100% |
| | 18 Ministry of Health Studies | | 376,87 | 236,23 | 140,64 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 140,64 | 63% |
| | 01 Review of the supervision | COGEST | 32,24 | 32,24 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 100% |
| | 02 Study of client satisfaction with | COGEST | 40,38 | 40,38 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 100% |
| | 03 Evaluation of impact of | COGEST | 19,60 | 19,60 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 100% |
| | 04 Health facility survey | COGEST | 58,78 | 32,17 | 26,61 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 26,61 | 55% |
| | 05 Programme for Onchocerciasis | COGEST | 26,22 | 0,00 | 26,22 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 26,22 | 0% |
| | 06 Yellow Star program for | COGEST | 43,84 | 0,00 | 43,84 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 43,84 | 0% |
| | 07 Costing of HSSP III | COGEST | 15,81 | 16,23 | -0,42 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | -0,42 | 103% |
| | 08 Technical assistance for | COGEST | 140,00 | 95,61 | 44,39 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 44,39 | 68% |
| | 19 Ministry of Water and | | 17,50 | 17,25 | 0,25 | 45,00 | 0,00 | 45,00 | 60,00 | 150,00 | 0,00 | -149,75 | 956% |
| | 01 ENR and climate change studies | COGEST | 17,50 | 16,26 | 1,24 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 1,24 | 93% |
| | 02 Climate Change Policy | COGEST | 0,00 | 0,99 | -0,99 | 45,00 | 0,00 | 45,00 | 60,00 | 150,00 | 0,00 | -150,99 | ?? |
| | 20 Ministry of Finance studies | | 376,77 | 329,81 | 46,96 | 34,00 | 3,09 | 21,68 | 32,49 | 91,26 | 0,00 | -44,30 | 112% |
| | 01 Data Collection & donor | COGEST | 54,25 | 55,53 | -1,28 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | -1,28 | 102% |
| | 02 Study to review the Aid | COGEST | 62,50 | 33,21 | 29,29 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 29,29 | 53% |
| | 03 Design of a monitoring & | COGEST | 61,66 | 63,37 | -1,71 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | -1,71 | 103% |
| | 04 Study to ascertain artemia | COGEST | 98,40 | 96,76 | 1,64 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 1,64 | 98% |
| | 05 Final Evaluation of Bundibugyo | COGEST | 69,96 | 77,83 | -7,87 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | -7,87 | 111% |
| | 06 Child Rights Study and | COGEST | 0,00 | 3,11 | -3,11 | 34,00 | 3,09 | 21,68 | 32,49 | 91,26 | 0,00 | -94,37 | ?? |
| | REGIE | | 67,50 | 17,75 | 49,75 | 0,00 | 2,00 | 2,00 | 2,00 | 6,00 | 8,00 | 35,75 | 47% |
| | COGEST | | 2.908,87 | 2.116,30 | 792,57 | 101,00 | 63,09 | 116,68 | 142,49 | 423,26 | 300,00 | 69,31 | 98% |
| | TOTAL | | 2.976,37 | 2.134,05 | 842,32 | 101,00 | 65,09 | 118,68 | 144,49 | 429,26 | 308,00 | 105,06 | 96% |



Financial Planning of UGA/01/004

Project Title : **Fonds d'Etudes**

Fin Plan Version: **2012Q1**

Budget Version: **T01**

Donor: **DGD**

Currency: **EUR**

Amounts in 1000 EUR

| Status | Fin Mode | Budget | TtY-1 | Balance | 2012 | | | | | 2013 to end | Est. end Proj. Bal. | Est. % exec. |
|---|---------------|-----------------|-----------------|---------------|---------------|--------------|---------------|---------------|---------------|---------------|---------------------|--------------|
| | | | | | Q1 | Q2 | Q3 | Q4 | Total | | | |
| 07 Evaluation of Belgo-Ugandan | COGEST | 30,00 | 0,00 | 30,00 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 30,00 | 0% |
| 21 Ministry of Education Studies | | 863,01 | 697,30 | 165,71 | 22,00 | 0,00 | 0,00 | 0,00 | 22,00 | 0,00 | 143,71 | 83% |
| 01 Retreat to formulate BTVET | COGEST | 9,16 | 4,60 | 4,56 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 4,56 | 50% |
| 02 Training Modules for | COGEST | 176,80 | 181,16 | -4,36 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | -4,36 | 102% |
| 03 Formulation of BTVET skills | COGEST | 416,00 | 263,95 | 152,05 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 152,05 | 63% |
| 04 Tracer Study in BTVET Sub | COGEST | 114,85 | 59,89 | 54,96 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 54,96 | 52% |
| 05 Cost Assessment Study on | COGEST | 67,60 | 65,43 | 2,17 | 22,00 | 0,00 | 0,00 | 0,00 | 22,00 | 0,00 | -19,83 | 129% |
| 06 Scoping and Analytical Study of | COGEST | 78,60 | 69,72 | 8,88 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 8,88 | 89% |
| 07 Needs Assessment BTVET | COGEST | 0,00 | 52,55 | -52,55 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | 0,00 | -52,55 | ??% |
| 22 Ministry of Local Government | | 48,62 | 67,33 | -18,71 | 0,00 | 10,00 | 0,00 | 0,00 | 10,00 | 0,00 | -28,71 | 159% |
| 01 Poverty Profiling - Kasese | COGEST | 48,62 | 67,33 | -18,71 | 0,00 | 10,00 | 0,00 | 0,00 | 10,00 | 0,00 | -28,71 | 159% |
| Z UNALLOCATED FUNDS | | 498,82 | 29,56 | 469,26 | 0,00 | 52,00 | 52,00 | 52,00 | 156,00 | 308,00 | 5,26 | 99% |
| 01 Unallocated Funds | | 498,82 | 29,56 | 469,26 | 0,00 | 52,00 | 52,00 | 52,00 | 156,00 | 308,00 | 5,26 | 99% |
| 01 Balance for new studies | COGEST | 431,32 | 11,81 | 419,51 | 0,00 | 50,00 | 50,00 | 50,00 | 150,00 | 300,00 | -30,49 | 107% |
| 02 Balance for new studies & | REGIE | 67,50 | 17,75 | 49,75 | 0,00 | 2,00 | 2,00 | 2,00 | 6,00 | 8,00 | 35,75 | 47% |
| | REGIE | 67,50 | 17,75 | 49,75 | 0,00 | 2,00 | 2,00 | 2,00 | 6,00 | 8,00 | 35,75 | 47% |
| | COGEST | 2.908,87 | 2.116,30 | 792,57 | 101,00 | 63,09 | 116,68 | 142,49 | 423,26 | 300,00 | 69,31 | 98% |
| | TOTAL | 2.976,37 | 2.134,05 | 842,32 | 101,00 | 65,09 | 118,68 | 144,49 | 429,26 | 308,00 | 105,06 | 96% |

