



CTB



The Republic of Uganda
Ministry of Finance, Planning and
Economic Development

ANNUAL REPORT- STUDY AND EXPERTISE FUND 2013 INTERVENTION: UGA01004

DGD No: 19302/11

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Acronyms

AMM	Aid Management Manual
BTC	Belgian Development Agency
BTVET	Business, Technical and Vocational Education and Training
EAC	East African Community
FY	Financial Year
GoU	Government of Uganda
GIZ	Germany Technical Cooperation
HSSP	Health Sector Strategic and Investment Plan
ICP	Indicative Cooperation Program
JAF	Joint Assistance Framework
JLCB	Joint Local Consultative Body
M&E	Monitoring and Evaluation
MAAIF	Ministry of Agriculture, Animal Industries and Fisheries
MDAs	Ministries, Departments and Agencies
MoES	Ministry of Education and Sports
MoFPED	Ministry of Finance, Planning and Economic Development
MGSD	Ministry of Gender and Social Development
MOH	Ministry of Health
MTR	Midterm review
NDP	National Development Plan
NHP	National Health Policy
NPA	National Planning Authority
PNFP	Private Not For Profit
QEI	Quality Enhancement Initiative
SA	Specific Agreement
SWAP	Sector Wide Approach
UPF	Uganda Police Force
UNDP	United Nations Development Programme
UNICEF	United Nations Children's Fund

1 Intervention at a glance

1.1 Intervention form

Intervention name	Belgo-Ugandan Consultancy and Study Fund
Intervention Code	UGA/01/004 (DGD:19302/11)
Location	Kampala
Budget	4,750,000 (Co-management- 4,182,500 and regie-567,500)
Partner Institution	Ministry of Finance, Planning and Economic Development (MoFPED)
Date of implementation Agreement	8th August 2002-8th August 2018
Duration (months)	192
Objective	The Fund aims at enhancing the institutional capacity in Uganda in support of the prioritised sectors of the Ugandan-Belgian Cooperation on the one hand and the preparation of the Indicative Development Cooperation Programme and the implementation of the Paris Declaration on Aid Effectiveness on the other hand

1.2 Budget execution

	Total Budget	Expenditure start to 2012	Expenditure year 2013	Total expenditure	Balance	Total Disbursement rate
Total	4,750,000.00	2,486,749.06	386,488.58	2,873,237.64	1,876,762.36	60%
Co-mgt	4,182,500.00	2,480,850.44	383,273.74	2,864,124.18	1,318,375.82	68%
BTC mgt	567,500.00	5,898.62	3,214.84	9,113.46	558,386.54	2%

National execution official ¹ Ms. Maris WANYERA	BTC execution official ² Nebeyu SHONE

¹ Name and Signature

² Name and Signature

2 Context

2.1 General context

The specific agreement of the fund expired on 8th August 2013. Under the new ICP 2013-16, additional budget of Euro 3 million for another four years was earmarked. However, the extension of specific agreement took long until December 2013 when it was signed. The exchange of letters was initiated in January 2013 with the hope that before the SA expires, the extension should have been completed. But this delayed until in November 2013 when a decision was reached to extend the SA with a half of the budget (1.5 Million Euro) for five years duration. The remaining funds approved under the IDCP will be disbursed in due course at a later stage.

One of the important amendments of the extended Specific Agreement was the decision to open up Study Fund to allow the financing of long term experts as a gap-filling strategy for Sector Support Technical Advisors and other needed experts.

Meanwhile, in order to strengthen the M&E of the study fund and enhance ownership by the implementing Ministry (MoFPED), an M&E study for the fund has been launched. The study will develop an M&E plan and tools to be used in the framework of monitoring the performance of the fund.

2.2 Management context: execution modalities

The study fund was being implemented mainly under co-management (88%). This modality has continued to work very well during the reporting period even with the major changes in personal that took place within the MoFPED and that affected also the study fund. Although we experienced considerable delays with new appointment at the Ministry in charge of the project, normal service resumed after some time. These institutional changes coincided with the time when few studies were underway, and therefore minimal impact in a broader perspective.

Changes in management of fund: The Fund Director was promoted from Deputy Secretary to Treasury to full Secretary to the Treasury (Permanent Secretary). Considering that his new position would be very demanding and have little time to attend to study fund related activities, he transferred the role of Fund Director to the new Deputy Secretary to the Treasury.

In the Aid Liaison Department where the fund is coordinated, a new commissioner was appointed. Meanwhile the long time serving desk officer for Belgium who has been active in the administration of the fund

was promoted and transferred to another department and a new desk officer appointed. Fortunately, the new officer had already been actively participating in our meetings and is familiar with Belgian Cooperation.

Contracts with consultants under the fund: Meanwhile the specific agreement obliges the fund director with contractual responsibilities; this has been delegated to an Under Secretary assisted by a Principal Accountant in his/her absence. In the same period, a new system was introduced requiring the consultation of the Solicitor General's office before contracts can be signed. The study fund previously was exceptional. With all the good intentions of increasing vigilance and oversight on the side of government, this has caused delays in signing of some contracts with lags of around two months.

Payments: The specific agreement entrusted the Fund Director (Deputy Secretary to the Treasury of MoFPED) with responsibilities of approving all expenditures of the fund together with BTC Resident Representative. During the reporting year however, the management of the main project account has been transferred to Office of Accountant General. This was necessary to strengthen the payment systems in government and ensure eventual integration of the project fund into government financial management tool- Integrated Financial Management System (IFMS). The day to day Management of the Fund is still delegated to the Undersecretary of the Ministry of Finance assisted by Principal Accountant and this has facilitated processing of payments.

2.3 Harmo-context

Building synergies within and outside Belgian cooperation and collaboration with other development partners where synergies exist has remained an area of emphasis under study fund.

Under 'Skilling Uganda', (the BTVET Strategic Plan), we have maintained our collaboration with World Bank. In the BTVET retreat that was organised for the Reform Task Force Skilling Uganda in March 2013, we engaged several other actors – we had active participation from the World Bank, JICA and Irish Aid. This was instrumental in ensuring the program fits into their respective programs and strategies.

Study fund has continued to operate in collaboration with other development partners through sharing of technical expertise and co-funding of studies and therefore building synergies, .e.g. DANIDA contributed substantially towards the development of a National Climate Change Policy which was approved at the end of 2013.

The two studies for National Planning Authority (NPA) on the extent to which gender and environment concerns were addressed during the implementation of the NDP (2010/11 – 14/15) have formed a strong background for the mid-term review of this plan. Consequently, the same findings and recommendations of the two studies will inform the development of the NDP II. The MTR has been supported by several other development partners including UNDP, GIZ and UNICEF.

3 Analysis of progress made

3.1 Studies

3.1.1 Progress of studies

Progress of studies ³	A	B	C	D	Comments (only if the value is C or D)
1: Study to review the aid management manual				√	The study stalled and the reasons for this have been again elaborated in 2012 report. These are: the limited capacity of the consultant and the delayed finalization of the Partnership Policy, on which this particular study is dependant. The 9 th SC meeting of 29/09/2014 gave the Aid Liaison Department until end of October 2012 to finalize this study. Until now, this finalization has not been done.
2: : Third Monitoring and Evaluation of the Education Quality Enhancement Initiative (QEI)		√			
3 The extent to which Gender issues were addressed during the NDP implementation		√			
4: The extent to which Environmental concerns were addressed during the NDP implementation		√			
5: Retreat to induct the BTVET Reform Task Force		√			
6: Identification Proposal for PNFP		√			
7: Impact and Needs Assessment of the scholarships Programme in Uganda		√			
8: Development of Study fund M & E plan and Tools		√			
9: Regulatory impact assessment of Health sector policy		√			
10. Management Advisor for the Reform Task Force		√			
11. Educational Sector Advisor		√			

3.1.2 Analysis of studies completed

Title of study:	Study to review the Government of Uganda aid management manual
<i>Describe, in a few sentences, for who the study was organised, and what it was about</i>	The Government of Uganda, through the MoFPED sought to generate an updated guide for the effective, efficient and coordinated reception and utilization of aid in the country. The existent manual was produced in 2003 and some of its

³ A: Ahead of schedule
 B: On schedule
 C: Delayed, corrective measures are required.
 D: Seriously delayed (more than 6 months). Substantial corrective measures are required.

	content had become irrelevant or obsolete
<i>Have the studies been used as intended?</i>	Not yet completed
<i>To what did the study contribute?</i>	Not yet completed
<i>Issues that arose, influencing factors (positive or negative)? Unexpected results (positive or negative)? How did they impact the study or the use of the study?</i>	In 2008 when the study was launched, there was a parallel Partnership Policy also under formulation. This policy was to guide the AMM but unfortunately, this has never been realized. The limited capacity of the consultancy firm for the AMM did not help either as a better firm could have proactively pushed the PP formulation. As such, the study stalled and a final position of MoFPED is still pending.

Title of study:	Development of climate change policy and implementation strategy
<i>Describe, in a few sentences, for who the study was organised, and what it was about</i>	The regional climate change policy of 2010 for the East African Community (EAC) urged member countries to develop country policies, which are consistent with the regional policy to ensure harmonized action within the EAC region. A comprehensive CCP was considered a prerequisite for national action to climate proof all national development efforts.
<i>Have the studies been used as intended?</i>	The Policy was finalized and approved by the National Environment Policy Committee of Parliament in December 2013.
<i>To what did the study contribute?</i>	This was development of national climate change policy for Uganda.
<i>Issues that arose, influencing factors (positive or negative)? Unexpected results (positive or negative)? How did they impact the study or the use of the study?</i>	The level of cooperation and involvement manifested by stakeholders in the development of this policy stood out. Development partners such as DANIDA and the World Bank were clearly prominent. Besides, the government officials, both technical and political remained very positive from the proposal time through the approval process. It is clear that besides the timing of the policy when climate change is such a hot subject in Uganda, this collaboration is a clear mark that different parties will ensure its application.

Title of study:	Development of M&E plan and tools for Belgo-Ugandan Study and Consultancy Fund
<i>Describe, in a few sentences, for who the study was organised, and what it was about</i>	The evaluation of the study fund that was conducted in 2012 noted that the fund design affected the measurement of the impacts of the fund. With the exception of purpose of the Fund, there were no explicitly defined specific objectives which could form a basis for tracking or measuring the results component of the Fund. Simply put, the M&E function of the Fund was almost non-existent.
<i>Have the studies been used as intended?</i>	The study is still on going
<i>To what did the study contribute?</i>	The study will help MDAs and stakeholders to have a clearer picture on progress of studies and appreciate (or not) the added values of the respective studies after completion and its impact. Besides, the fund directors will utilise the tools for tracking the fund's progress in a broader context beyond individual studies.
<i>Issues that arose, influencing factors (positive or negative)? Unexpected results (positive or negative)? How did they impact the study or the use of the study?</i>	none

Title of study:	Third Monitoring and Evaluation of the Education Quality Enhancement Initiative (QEI)
<i>Describe, in a few sentences, for who the study was organised, and what it was about</i>	In 2008, the Ministry of Education and Sport (MoES) with its Development Partners launched the Quality Enhancement Initiative (QEI) in a bid to enhance the quality of primary education in 12 poorly performing districts. In order to establish the situation on the ground a baseline study on key indicators was conducted in 2009 and subsequently 2 M&E exercises were done in 2010 and 2011. This particular study was the 3rd M&E exercise which was to also serve as the final evaluation of the program.
<i>Have the studies been used as intended?</i>	The study is being used by the QEI development partners to inform the next program that is being spearheaded by UNICEF
<i>To what did the study contribute?</i>	Informing the government and development partners on the contribution of QEI approach in improving the quality of primary education in 12 poorly performing districts. The findings are also facilitating the coordination among development partners addressing educational needs in the affected areas.
<i>Issues that arose, influencing factors (positive or negative)? Unexpected results (positive or negative)? How did they impact the study or the use of the study?</i>	The study brought out very good information that fed into the third JAF review. Within MoES there are other M&E tools which collect similar information and the challenge that emerged here was the difference in the results generated using the different tools e.g. the National Assessment of Progress in Education (NAPE). However, the MoES coordinated the studies to ensure that they consulted among themselves and reconciled the results.

Title of study:	The impact and needs assessment of the scholarships programme
<i>Describe, in a few sentences, for who the study was organised, and what it was about</i>	<p>The Belgian Cooperation has been implementing the Scholarship Programme in Uganda since 2000. The Health and Education sectors have been the main beneficiaries since 2008, in line with the priorities of the bilateral program.. The programme has been receiving an annual budget of 1 million Euros between 2009 and 2012 in the previous ICP thereby supporting close to 1,000 Ugandans. With the forecasted reshaping of this program individual scholarships were to be significantly scaled down and gradually undergo an evolution into an integrated capacity building programme, mainly targeting institutions in two priority sectors of health and education and to a small extent, environment sector.</p> <p>This transition required an assessment of the impact of the previous program. From the experiences and learning generated, identify the needs of the new program.</p>
<i>Have the studies been used as intended?</i>	Yes
<i>To what did the study contribute?</i>	The study provided critical information while formulating the new program, which gets underway in 2014
<i>Issues that arose, influencing factors (positive or negative)? Unexpected results (positive or negative)? How did they impact the study or the use of the study?</i>	N/A

Title of study:	The extent to which Gender issues were addressed during the NDP implementation
<i>Describe, in a few sentences, for who the study was organised, and what it was about</i>	The study was designed for detailed research for informing the NDP mid-term review process. This would inform the second half of implementing the 201-014 NDP and also the drafting of the plan for 2015-20
<i>Have the studies been used as intended?</i>	The study was completed
<i>To what did the study contribute?</i>	Inform MTR of NDP 2010-14 and feed into new NDP II (2015-20)
<i>Issues that arose, influencing factors (positive or negative)? Unexpected results (positive or negative)? How did they impact the study or the use of the study?</i>	N/A

Title of study:	The extent to which Environmental concerns were addressed during the NDP implementation
<i>Describe, in a few sentences, for who the study was organised, and what it was about</i>	This study was designed on the premise as the one of gender above
<i>Have the studies been used as intended?</i>	The study was also completed
<i>To what did the study contribute?</i>	N/A
<i>Issues that arose, influencing factors (positive or negative)? Unexpected results (positive or negative)? How did they impact the study or the use of the study?</i>	The two studies in gender and environment have fed into the mid-term review of National Development Plan (NDP 2010-2014) and have also provided input into the drafting of the second NDP2015-2020

Title of study:	Regulatory Impact Assessment for National Health Policy II
<i>Describe, in a few sentences, for who the study was organised, and what it was about</i>	The Government of Uganda adopted the "Guide to Good Regulation" document for Policy Development which calls for a mandatory Regulatory Impact Assessment (RIA) of the National Policies. The RIA is a study which had to be conducted and presented to the Cabinet to facilitate the discussion and approval of both NHP II and HSSIP
<i>Have the studies been used as intended?</i>	The study is on-going
<i>To what did the study contribute?</i>	
<i>Issues that arose, influencing factors (positive or negative)? Unexpected results (positive or negative)? How did they impact the study or the use of the study?</i>	N/A

Title of study:	Retreat to induct the BTVET Reform Task Force
<i>Describe, in a few sentences, for who the study was organised, and what it was about</i>	The Strategic Plan for BTVET "Skilling Uganda" was launched on the 2 nd October 2012 and the 26 member Task Force responsible of its implementation was inaugurated on 23 rd October 2013, The objectives of the RTF are to oversee the design, establishment and implementation of the new integrated Skills Development Authority (SDA); the training levy and the skills development fund; and other reforms as specified in the Strategic Plan. In addition, the RTF is expected to monitor and report progress or challenges to the Minister of Education in the implementation of the Strategic Plan. For the reason that members of the RTF have different backgrounds, it was considered crucial that they are all brought on board on the objectives and strategic issues contained within the Strategic Plan beforehand through an orientation retreat.
<i>Have the studies been used as intended?</i>	The workshop was conducted in March 2013 and the results the work plan for RTF to carry forward the reform process.
<i>To what did the study contribute?</i>	A work plan for the RTF has been drafted and a resource plan also put in place. Consequently, recruitment of an International Management Advisor to the RTF has also been kick-started.
<i>Issues that arose, influencing factors (positive or negative)? Unexpected results (positive or negative)? How did they impact the study or the use of the study?</i>	N/A

Title of study:	Management Advisor for the Reform Task Force
<i>Describe, in a few sentences, for who the study was organised, and what it was about</i>	The Ministry of Education and Sports requested for a Management Advisor to the Reform Task Force (RFT). The RFT is responsible for the implementation of the BTVET Strategic Plan 2012/3 to 2021/2 (Skilling Uganda). The Management Advisor is to support the establishment of systems and procedures needed for effective and efficient operation of the RFT and the Executive Secretariat.
<i>Have the studies been used as intended?</i>	The study is on-going
<i>To what did the study contribute?</i>	
<i>Issues that arose, influencing factors (positive or negative)? Unexpected results (positive or negative)? How did they impact the study or the use of the study?</i>	N/A

Title of study:	Educational Sector Advisor
<i>Describe, in a few sentences, for who the study was organised, and what it was about</i>	The MoES requested the Fund director for funds to facilitate the extension of contract for the BTC Education Sector Advisor for a period of one year. The Sector Advisor is to gap-fill for technical assistance to the Reform Task Force during this period.
<i>Have the studies been used as intended?</i>	The study is on-going

To what did the study contribute?	
Issues that arose, influencing factors (positive or negative)? Unexpected results (positive or negative)? How did they impact the study or the use of the study?	N/A

3.2 Expertise

No experts were funded during the reporting period. The post of Sector Advisor for Education was supposed to be financed in 2013. But due to the extension of the implementation agreement between BTC & the Belgian Government, the approved funds were not used in 2013.

3.3 Budget execution

Budget execution stands at 60%.

Five studies were completed in 2013:

- the 3rd Monitoring and Evaluation of QEI
- the extent to which environmental concerns were addressed during the implementation of the NDP
- the extent to which gender concerns were addressed during the implementation of the NDP
- the impact and needs assessment for the scholarships program and
- the retreat to induct the BTVET Reform Task Force

3.4 Quality criteria

On the basis of the elements above, attribute a simple A, B, C or D score⁴ to the following criteria

Relevance: The degree to which studies and expertise are in line with local and national priorities

Efficiency: Degree to which studies and expertise have been executed on time and on budget.

Effectiveness: Degree to which studies and expertise actually contribute to their intended objectives

Criteria	Score
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⁴

- A: Very good performance
- B: Good performance
- C: Performing with problems, measures should be taken
- D: Not performing/ having major difficulties: measures are necessary

If a criterion cannot be assessed (e.g. because the intervention has only just started), attribute the criteria with an 'X' score. Explain why the criterion has not been assessed.

Relevance	A
Efficiency	B
Effectiveness	B

3.5 Risk management

Risk Identification			Risk analysis			Risk Treatment			Follow-up of risks	
Description of Risk	Period of identification	Risk category	Probability	Potential Impact	Total ⁵	Action(s)	Resp.	Deadline	Progress	Status
Low yearly utilisation of the fund	2012	Reputational	Medium	Medium	medium	To communicate to all PS within Belgian cooperation about the availability of fund	MoFPED	June 2014	none	
Lack of funds for follow up on concluded studies	2012	Developmenten †	High	Medium	medium	Ensuring that requests clearly indicate how the results will be utilized	MoFPED	Just after the Fund evaluation	Initiated	On-going
The lack of a framework within ministries to identify real needs	2013	Developmenten †	Medium	Low	medium	Planning departments in line ministries have to instigate	Line Ministries	On-going	None	
Delays in the delivery of services	2012	Developmenten †	Medium	Medium	Medium	Close follow up of studies by the MDAs	MDAs	On-going	none	
Inadequate ownership of requests and products within line ministries	2013	Developmenten †	Low	Low	Low	Ensuring that all studies are authorized by key government officials in the MDAs; preferably the Permanent Secretaries	MoFPED/ Embassy/ BTC	On-going	On going	
Administrative delays between BTC, MoFPED and other interest parties	2012	Reputational	Medium	Medium	Medium	BTC and MoFPED to ensure full administrative responsibility of the person recruited for this position.	MoFPED/ BTC	Immediate		

5

Potential impact			
High	B	C	D
Medium	A	B	C
Low	A	A	B
	Low	Medium	High
Probability			

4 Steering and Learning

4.1 Action Plan

Action plan	Source	Actor	Deadline
<i>Description of the action/decision to be taken</i>	<i>The sub-chapter to which the action/decision refers (e.g. 3.2.3)</i>	<i>The person responsible for taking the decision/taking action</i>	<i>e.g. Q1, Q2, Q3 or Q4 of year N+1</i>
Increase demand for the Fund	3.5	MoFPED	Q3 2014
Improve the monitoring of results of completed studies	3.5	MoFPED/BTC	continuous
Apply the M&E tools developed	3.5	MoFPED	continuous
Assign an Accountant to take up full administrative responsibility of the fund.	3.5	MoFPED/BTC	Immediate

4.2 Lessons Learned

Lessons learned	Target audience
Description of the lesson learned.	The audience that may be interested in the lesson learned.
Evaluation of study fund provided useful insight for improved performance and impact of the fund	Directors of Study Fund
Involvement of all stakeholders at different levels can drag the consultative process but yields good quality products.	MDAs, BTC
Development partner coordination is important for maximisation of resources and building synergies.	BTC/Embassy

<p>Studies that are directly linked to our cooperation in the country have high chances of being successful. Follow up the implementation of recommendations are straight forward.</p>	<p>BTC/Embassy/MoFPED</p>
<p>Public procurement may not always yield the best results. Mis-procurement can arise at one point.</p>	<p>BTC/MoFPED</p>

5 Annexes

5.1 “Budget versus current (y – m)” Report

See attached PDF file

5.2 Decisions taken by the JLCB and follow-up

Decision to take						Action		Follow-up		Status
Decision to take	Period of identification	Timing	Source	Actor	Action(s)	Resp.	Deadline	Progress	Status	
Create awareness on availability of fund	2007	2007	SC minutes	MoFPED	Hold sensitization workshop	MoFPED	2007	completed	Partly done	
					Write letters to Permanent secretaries of sector concentration ministries and agencies	MoFPED	2012	To be done in the first half of 2014		
To increase ownership and improve quality of studies, TORs should always be discussed and approved in the technical working groups	2012		Evaluation of study fund	all	All new studies are approved in technical working groups	Line ministries		On-going		
					Evaluation of study fund launched	MoFPED/BTC	2012	completed		
Implement recommendation arising from evaluation of study fund	2012	2013	Evaluation of study fund	MoFPED/BTC	Action list for implementing recommendations of study fund was prepared and the status is monitored regularly	MoFPED/BTC	continuous	On going		
Start process to extend duration and budget of study fund	2012	Q1 2013	ICP 2013-16	MoFPED/Embassy	Through the exchange of letters, the Specific Agreement was extended to 8 th August 2018	MoFPED & Embassy	Q2 2013		completed	
Opening up Study Fund to allow financing of long term experts as a gap filling strategy for Sector Support TAs	2013	2014	Exchange of Letters	MoFPED, BTC & Embassy	Extension of contract for Education Sector Advisor	BTC, MoES and Embassy	Q1 2014		On-going	
					Recruitment of a Management Advisor to the RTF	BTC & MoES	Q2 2014		On-going	
Recruitment of longer term expertise	2013	2014	Exchange of Letters	BTC/MoES	Recruitment of a Management Advisor to the RTF	BTC & MoES	Q2 2014		On-going	

Budget vs Actuals (Year to Month) of UGA/01/004

Project Title : **Fonds d'Etudes**

Budget Version: **L02**

Currency : **EUR**

Year to month : **31/12/2013**

Report includes all closed transactions until the end date of the chosen closing

	Status	Fin Mode	Amount	Start to 2012	Expenses 2013	Total	Balance	% Exec
A ALLOCATED FUNDS			3.478.038,67	2.469.578,87	384.478,45	2.854.057,32	623.981,35	82%
01 Complet. & Improv. of Identif. Report of the Kampala			5.000,00	5.000,00	0,00	5.000,00	0,00	100%
01 Allocated Funds		COGES	5.000,00	5.000,00	0,00	5.000,00	0,00	100%
02 Study on Criteria for Pupils' Selection and Special			94.571,77	94.571,77	0,00	94.571,77	0,00	100%
01 Professional Fees		COGES	80.448,14	80.448,14	0,00	80.448,14	0,00	100%
02 Travels		COGES	4.641,78	4.641,78	0,00	4.641,78	0,00	100%
03 Workshops and Meetings		COGES	3.881,57	3.881,57	0,00	3.881,57	0,00	100%
04 Report/Communication/Administration		COGES	2.458,07	2.458,07	0,00	2.458,07	0,00	100%
05 Miscellaneous		COGES	2.240,37	2.240,37	0,00	2.240,37	0,00	100%
06 Perdiem & Accomodation		COGES	901,84	901,84	0,00	901,84	0,00	100%
03 Rapid Inventory Method to Derive Agriculture Sector			53.682,11	53.682,11	0,00	53.682,11	1,00	100%
01 Personnel Fees		COGES	49.895,00	49.895,00	0,00	49.895,00	0,00	100%
02 Aircraft Expenses		COGES	166,67	166,67	0,00	166,67	0,00	100%
03 Travel Ecosystems		COGES	1.038,44	1.038,44	0,00	1.038,44	0,00	100%
04 Purchasing & Hiring Equipments		COGES	106,48	106,48	0,00	106,48	0,00	100%
05 DSA for UBOS & Ministry of Agriculture Field Staff		COGES	2.368,04	2.368,04	0,00	2.368,04	0,00	100%
06 Transport for Field Verifications		COGES	1,00	0,00	0,00	0,00	1,00	0%
07 Miscellaneous		COGES	106,48	106,48	0,00	106,48	0,00	100%
04 Ministry of Health			26.465,32	26.465,32	0,00	26.465,32	0,00	100%
01 Transportation of participants		COGES	26.465,32	26.465,32	0,00	26.465,32	0,00	100%
05 Support for ENRS SWAP/SIP Project			43.212,75	43.212,74	0,00	43.212,74	0,01	100%
01 Support for ENRS SWAP/SIP project		COGES	43.212,75	43.212,74	0,00	43.212,74	0,01	100%
REGIE			567.500,00	5.893,47	3.214,84	9.108,31	558.391,69	2%
COGEST			4.182.500,00	2.480.821,14	383.273,75	2.864.094,89	1.318.405,11	68%
TOTAL			4.750.000,00	2.486.714,61	386.488,59	2.873.203,20	1.876.796,80	60%



Budget vs Actuals (Year to Month) of UGA/01/004

Project Title : **Fonds d'Etudes**

Budget Version: **L02**

Currency : **EUR**

Year to month : **31/12/2013**

Report includes all closed transactions until the end date of the chosen closing

	Status	Fin Mode	Amount	Start to 2012	Expenses 2013	Total	Balance	% Exec
06 Support the Dev't of Long term plan for training Local			39.006,33	39.006,33	0,00	39.006,33	0,00	100%
01 Local Government Capacity Building support		COGES	39.006,33	39.006,33	0,00	39.006,33	0,00	100%
07 Reorganisation of MOLG Local administration &			29.066,35	29.066,35	0,00	29.066,35	0,00	100%
01 Re Organisation of MoLG		COGES	29.066,35	29.066,35	0,00	29.066,35	0,00	100%
02 Needs Assessment		COGES	0,00	0,00	0,00	0,00	0,00	??
08 Strategy for Promoting Investment & Local Economic			55.851,08	55.851,08	0,00	55.851,08	0,00	100%
01 Social Economy, Local Economic Development (MoLG)		COGES	55.851,08	55.851,08	0,00	55.851,08	0,00	100%
09 External Evaluation of KSP II and Identification of KSP II			42.763,20	42.763,20	0,00	42.763,20	0,00	100%
01 Evaluation and Identification of KSP I & II		COGES	42.763,20	42.763,20	0,00	42.763,20	0,00	100%
10 Rapid Inventory Method to Drive Agriculture Sector Data			38.049,25	38.049,25	0,00	38.049,25	0,00	100%
01 UBOS Phase II		COGES	38.049,25	38.049,25	0,00	38.049,25	0,00	100%
11 Bonus Payment to health Center and Medical Bureaus			17.909,01	17.909,01	0,00	17.909,01	0,00	100%
01 Payments to Health Centers and Medical Bureaus.		COGES	17.909,01	17.909,01	0,00	17.909,01	0,00	100%
12 Development of an Environmental Sensitive Atlas of			0,00	0,00	0,00	0,00	0,00	??
01 Development of an Environmental Sensitivity Atlas of		REGIE	0,00	0,00	0,00	0,00	0,00	??
13 Development of an Environmental Sensitivity Atlas of			60.621,19	60.621,19	0,00	60.621,19	0,00	100%
01 Development of an Environmental Sensitivity Atlas		COGES	60.621,19	60.621,19	0,00	60.621,19	0,00	100%
14 Education Service Commission			65.904,23	65.904,23	0,00	65.904,23	0,00	100%
01 Consultancy for an integrated Information and document		COGES	65.904,23	65.904,23	0,00	65.904,23	0,00	100%
15 Energy Supply			48.812,90	48.812,90	0,00	48.812,90	0,00	100%
02 Energy Supply		COGES	48.812,90	48.812,90	0,00	48.812,90	0,00	100%
16 Capacity Building on Public Procurement and Disposal			126.570,34	126.570,34	0,00	126.570,34	0,00	100%
TOTAL			567.500,00	5.893,47	3.214,84	9.108,31	558.391,69	2%
		REGIE	567.500,00	5.893,47	3.214,84	9.108,31	558.391,69	2%
		COGEST	4.182.500,00	2.480.821,14	383.273,75	2.864.094,89	1.318.405,11	68%
		TOTAL	4.750.000,00	2.486.714,61	386.488,59	2.873.203,20	1.876.796,80	60%



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01 Procurement Training		COGES	126.570,34	126.570,34	0,00	126.570,34	0,00	100%
17 Sensitization Workshop for the Belgo-Ugandan Study								
01 Sensitization Workshop		COGES	9.073,25	9.073,25	0,00	9.073,25	0,00	100%
18 Ministry of Health Studies								
01 Review of the supervision mechanism in the health sector		COGES	271.821,32	236.225,21	27.777,52	264.002,73	7.818,59	97%
02 Study of client satisfaction with health services		COGES	32.240,55	32.240,44	0,00	32.240,44	0,11	100%
03 Evaluation of impact of decentralization of health services		COGES	40.380,63	40.380,63	0,00	40.380,63	0,00	100%
04 Health facility survey		COGES	19.600,49	19.600,49	0,00	19.600,49	0,00	100%
05 Programme for Onchocerciasis Control Conference		COGES	32.171,15	32.171,15	0,00	32.171,15	0,00	100%
06 Yellow Star program for Karamoja & Acholi sub-regions		COGES	0,00	0,00	0,00	0,00	0,00	?
07 Costing of HSSP III		COGES	0,00	0,00	0,00	0,00	0,00	?
08 Technical assistance for development of strategic and		COGES	16.225,03	16.225,03	0,00	16.225,03	0,00	100%
09 Identification proposal for institutional support to PNFP		COGES	95.607,47	95.607,47	4.054,00	99.661,47	-4.054,00	104%
10 Regulatory Impact Assessment for 2nd National Health		COGES	16.750,00	0,00	15.799,66	15.799,66	950,34	94%
19 Ministry of Water and Environment Studies								
01 ENR and climate change studies on PEAP & 5yr national		COGES	18.846,00	0,00	7.923,86	7.923,86	10.922,14	42%
02 Climate Change Policy		COGES	267.642,18	121.749,85	95.983,74	217.733,59	49.908,59	81%
20 Ministry of Finance studies								
01 Data Collection & donor assistance at grass root level in		COGES	16.257,18	16.257,18	0,00	16.257,18	0,00	100%
02 Study to review the Aid Management Manual		COGES	251.385,00	105.492,67	95.983,74	201.476,41	49.908,59	80%
03 Design of a monitoring & evaluation framework for		COGES	548.738,90	455.264,92	46.298,77	501.563,69	47.175,21	91%
04 Study to ascertain anemia production in Western Uganda		COGES	55.529,65	55.529,65	0,00	55.529,65	0,00	100%
TOTAL								
REGIE			567.500,00	5.893,47	3.214,84	9.108,31	558.391,69	2%
COGEST			4.182.500,00	2.480.821,14	383.273,75	2.864.094,89	1.318.405,11	68%
TOTAL			4.750.000,00	2.486.714,61	386.488,59	2.873.203,20	1.876.796,80	60%



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05 Final Evaluation of Bundibugyo Integrated Development		COGES	77.827,14	77.827,14	0,00	77.827,14	0,00	100%
06 Child Rights Study and Protection Strategy		COGES	99.270,00	97.074,22	0,00	97.074,22	2.195,78	98%
07 Evaluation of Belgo-Ugandan Study and Consultancy Fund		COGES	30.000,00	31.497,81	0,00	31.497,81	-1.497,81	105%
08 Gender Considerations in NDP		COGES	0,00	0,00	0,00	0,00	0,00	?
09 Environmental Considerations in NDP		COGES	0,00	0,00	21.026,76	21.026,76	-21.026,76	?
10 Development of M&E plan and tools		COGES	10.400,00	0,00	3.564,91	3.564,91	6.835,09	34%
11 Impact and Needs Assessment of Scholarships Programme		COGES	53.084,00	0,00	21.707,10	21.707,10	31.376,90	41%
21 Ministry of Education Studies			1.485.151,61	820.736,46	170.157,83	990.894,29	494.257,32	67%
01 Retreat to formulate BTVET strategic Plan		COGES	4.596,94	4.596,94	-3.878,02	718,92	3.878,02	16%
02 Training Modules for institutionalised leadership &		COGES	181.158,38	181.158,38	0,00	181.158,38	0,00	100%
03 Formulation of BTVET skills dev't strategy & investment		COGES	263.947,16	263.947,16	0,00	263.947,16	0,00	100%
04 Tracer Study in BTVET Sub Sector		COGES	59.885,12	59.885,12	0,00	59.885,12	0,00	100%
05 Cost Assessment Study on BTVET Programmes in		COGES	97.352,55	97.352,55	0,00	97.352,55	0,00	100%
06 Scoping and Analytical Study of In-company BTVET in		COGES	69.723,26	69.723,26	0,00	69.723,26	0,00	100%
07 Needs Assessment BTVET		COGES	52.552,20	52.552,20	0,00	52.552,20	0,00	100%
08 The 3rd M&E of the Education QEI		COGES	238.436,00	91.520,85	133.568,48	225.089,33	13.346,67	94%
09 Orientation Retreat for BTVET Task force		COGES	62.500,00	0,00	40.467,37	40.467,37	22.032,63	65%
10 Education Sector Advisor		REGIE	220.000,00	0,00	0,00	0,00	220.000,00	0%
11 Management Advisor for the Reform Task Force		REGIE	235.000,00	0,00	0,00	0,00	235.000,00	0%
22 Ministry of Local Government Studies			87.331,58	79.044,36	3.005,90	82.050,26	5.281,32	94%
01 Poverty Profiling - Kasese		COGES	87.331,58	79.044,36	3.005,90	82.050,26	5.281,32	94%
23 National Planning Authority			60.794,00	0,00	41.254,69	41.254,69	19.539,31	68%
REGIE			567.500,00	5.893,47	3.214,84	9.108,31	558.391,69	2%
COGEST			4.182.500,00	2.480.821,14	383.273,75	2.864.094,89	1.318.405,11	68%
TOTAL			4.750.000,00	2.486.714,61	386.488,59	2.873.203,20	1.876.796,80	60%



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	Status	Fin Mode	Amount	Start to 2012	Expenses 2013	Total	Balance	% Exec
01 Gender Considerations in NDP		COGES	30.397,00	0,00	15.953,28	15.953,28	14.443,72	52%
02 Environment Considerations in NDP		COGES	30.397,00	0,00	25.301,41	25.301,41	5.095,59	83%
Z UNALLOCATED FUNDS			1.271.961,33	17.135,74	2.010,14	19.145,88	1.252.815,45	2%
01 Unallocated Funds			1.271.961,33	17.135,74	2.010,14	19.145,88	1.252.815,45	2%
01 Balance for new studies		COGES	1.159.461,33	11.242,27	-1.204,70	10.037,57	1.149.423,76	1%
02 Balance for new studies & Administrative costs		REGIE	112.500,00	5.893,47	3.214,84	9.108,31	103.391,69	8%

REGIE	567.500,00	5.893,47	3.214,84	9.108,31	558.391,69	2%
COGEST	4.182.500,00	2.480.821,14	383.273,75	2.864.094,89	1.318.405,11	68%
TOTAL	4.750.000,00	2.486.714,61	386.488,59	2.873.203,20	1.876.796,80	60%



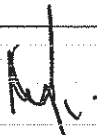
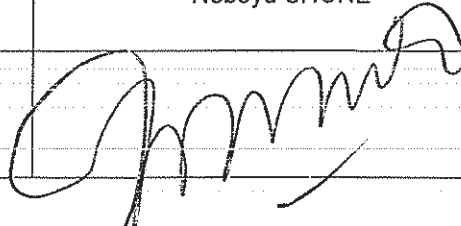
1 Intervention at a glance

1.1 Intervention form

Intervention name	Belgo-Ugandan Consultancy and Study Fund
Intervention Code	UGA/01/004 (DGD:19302/11)
Location	Kampala
Budget	4,750,000 (Co-management- 4,182,500 and regie-567,500)
Partner Institution	Ministry of Finance, Planning and Economic Development (MoFPED)
Date of implementation Agreement	8th August 2002-8th August 2018
Duration (months)	192
Objective	The Fund aims at enhancing the institutional capacity in Uganda in support of the prioritised sectors of the Ugandan-Belgian Cooperation on the one hand and the preparation of the Indicative Development Cooperation Programme and the implementation of the Paris Declaration on Aid Effectiveness on the other hand

1.2 Budget execution

	Total Budget	Expenditure start to 2012	Expenditure year 2013	Total expenditure	Balance	Total Disbursement rate
Total	4,750,000.00	2,486,749.06	386,488.58	2,873,237.64	1,876,762.36	60%
Co-mgt	4,182,500.00	2,480,850.44	383,273.74	2,864,124.18	1,318,375.82	68%
BTC mgt	567,500.00	5,898.62	3,214.84	9,113.46	558,386.54	2%

National execution official ¹ Maris Wanyera 	BTC execution official ² Nebeyu SHONE 
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¹ Name and Signature

² Name and Signature