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The Republic of Uganda
Ministry of Finance, Planning and
Economic Development

ANNUAL REPORT- STUDY AND EXPERTISE FUND 2015 INTERVENTION: UGA01004

DGD No: 19302/11

FEBRUARY 2015

ACRONYMS	3
1 INTERVENTION AT A GLANCE	4
1.1 INTERVENTION FORM.....	4
1.2 BUDGET EXECUTION.....	4
2 CONTEXT	5
2.1 GENERAL CONTEXT	5
2.2 MANAGEMENT CONTEXT: EXECUTION MODALITIES.....	5
2.3 HARMO-CONTEXT	6
3 ANALYSIS OF PROGRESS MADE.....	7
3.1 STUDIES.....	7
3.1.1 <i>Progress of studies</i>	7
3.1.2 <i>Analysis of studies completed</i>	7
3.2 EXPERTISE	11
3.2.1 <i>Progress of expertise</i>	11
3.2.2 <i>Analysis of expertise</i>	12
3.3 BUDGET EXECUTION.....	12
3.4 QUALITY CRITERIA	13
3.5 RISK MANAGEMENT.....	15
4 STEERING AND LEARNING	17
4.1 ACTION PLAN.....	17
4.2 LESSONS LEARNED.....	17
5 ANNEXES.....	19
5.1 “BUDGET VERSUS CURRENT (Y – M)” REPORT	19
5.2 DECISIONS TAKEN BY THE JLCB AND FOLLOW-UP	20

Acronyms

ADB	
AMM	Aid Management Manual
BTC	Belgian Development Agency
BTVET	Business, Technical and Vocational Education and Training
DPs	Development Partners
FY	Financial Year
GoU	Government of Uganda
GIZ	Germany Technical Cooperation
HSSP	Health Sector Strategic and Investment Plan
ICP	Indicative Cooperation Program
JAF	Joint Assistance Framework
JICA	Japan International Cooperation Agency
JLCB	Joint Local Consultative Body
KOICA	Korean International Cooperation Agency
LMIS	Labour Market Information System
MDAs	Ministries, Departments and Agencies
MoESTS	Ministry of Education, Science, Technology and Sports
MoFPED	Ministry of Finance, Planning and Economic Development
MOH	Ministry of Health
M&E	Monitoring and Evaluation
MTR	Midterm review
NDP	National Development Plan
NHP	National Health Policy
NPA	National Planning Authority
NTC	National Teachers' College
ODA	Official Development Aid
PNFP	Private Not For Profit
QEI	Quality Enhancement Initiative
RMNCAH	Reproductive, Maternal, Neonatal and Child Health
RTF	Reform Task Force
SA	Specific Agreement
UNDP	United Nations Development Programme
UNICEF	United Nations Children's Fund

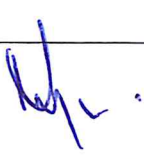
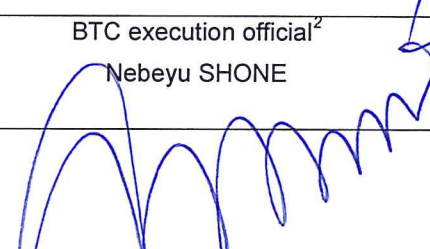
1 Intervention at a glance

1.1 Intervention form

Intervention name	Belgo-Ugandan Consultancy and Study Fund
Intervention Code	UGA/01/004 (DGD:19302/11)
Location	Kampala
Budget	4,750,000 (Co-management- 4,182,500 and regie-567,500)
Partner Institution	Ministry of Finance, Planning and Economic Development (MoFPED)
Date of implementation Agreement	8th August 2002-8th August 2018
Duration (months)	192
Objective	The Fund aims at enhancing the institutional capacity in Uganda in support of the prioritised sectors of the Ugandan-Belgian Cooperation on the one hand and the preparation of the Indicative Development Cooperation Programme and the implementation of the Paris Declaration on Aid Effectiveness on the other hand

1.2 Budget execution

	Total Budget	Expenditure start to 2014	Expenditure year 2015	Total expenditure	Balance	Total Disbursement rate
Total	4,749,996	3,082,131.66	306,048.42	3,388,180.08	1,361,815.92	71%
Co-mgt	3,911,856	2,882,696.18	194.17	2,882,890.35	1,028,965.65	74%
BTC mgt	838,140	199,435.48	305,854.25	505,289.73	332,850.27	60%

National execution official ¹ Ms. Maris WANYERA	BTC execution official ² Nebeyu SHONE
	

¹ Name and Signature

² Name and Signature

2 Context

2.1 General context

The Study fund continuously evolves through replenishments from the different IDCPs. Under the current IDCP 2013-16, the Study and Consultancy Fundy was allocated 3 additional million EUR. During the exchange of letters in December 2013, it was agreed to extend the specific agreement with first instalment of 1.5million EUR for duration of next five years ending August 2018. This increased the total budget to 4.75million EUR. The commitment of the remaining fund of 1.5million EUR in 2015 was postponed due to low implementation rate during the period 2013-15.

One of the important amendments of the extended specific agreement was the decision to open up the Study Fund to allow financing of long term experts as gap filling strategy for sector support Technical Assistance.

2.2 Management context: execution modalities

The fund is managed on day-to-day basis by the Commissioner for Debt Issuance and Development Cooperation. This has enabled smooth implementation even when desk officers have been transferred or changed.

A technical team of study and consultancy fund was established in 2015 with the main purpose to improve effectiveness and efficiency in utilisation of study fund through better coordination of the approval process and monitoring of implementation of the studies. This technical team is constituted from MoFPED, BTC, Embassy and the line ministries. The coordination is by Debt Issuance and Development Cooperation department of MoFPED. It is hoped that when the team becomes fully functional the utilisation of the fund should improve from 2016 onwards.

2.3 Harmo-context

Building synergies within and outside Belgian cooperation and collaboration with other development partners where synergies exist has remained an area of emphasis under study and consultancy fund.

The Basket fund is being designed with financing under study and consultancy fund in collaboration with Sweden and Ministry of Health.

Under the framework for 'Skilling Uganda', (the BTVET Strategic Plan), we have maintained our collaboration with World Bank, JICA, Irish AID, ADB, EU and KOICA. Before the launch of new Belgian funded project for Skilling Uganda, the study and consultancy fund was used to support the reform process through the Reform task force.

An expert was recruited to support the Reform Task Force (RTF) and also participated in coordinating support towards the implementation of Skilling Uganda through joint programming of the Albertine region.

The study and consultancy fund have continued to support the formulation of sector and sub-sector policies and strategies both in education and health sectors. In education, we supported the ministry in developing of BTVET communication and marketing strategy, BTVET Gender strategy and Skilling Uganda M&E framework.

3 Analysis of progress made

3.1 Studies

3.1.1 Progress of studies

Progress of studies ³	A	B	C	D	Comments (only if the value is C or D)
1: Study to review the aid management manual				√	The study stalled and the reasons for this have been again elaborated in the 2012 report. These are: the limited capacity of the consultant and the delayed finalization of the Partnership Policy, on which this particular study is dependant. The 9 th SC meeting of 29/09/2012 gave the Aid Liaison Department until end of October 2012 to finalize this study. 12 th SC gave MoFPED up to March 2015 to communicate to BTC about termination of contract. Until now, this finalization has not been done.
Consultancy to establish an M&E system for Skilling Uganda		√			
Consultancy to establish a Labour Market Information System (LMIS)		√			
Evaluation of Selected Sectors Results Attributed to Official Development Assistance (ODA) to Uganda: (2000-2012)		√			
Harmonization of National Teachers' Colleges Training Curriculum with the Revised Lower Secondary School Curriculum		√			
Establishment of a Basket/Pooled Fund for Improved Health Service Delivery in Uganda		√			
Development of a Gender Mainstreaming Strategy and Implementation Matrix for the BTVET Sub-Sector		√			
Development of a Communication and Marketing Strategy for BTVET Skilling Uganda		√			
Design and Development of a Website for Skilling Uganda		√			
United Nations Development Cooperation Forum High Level Symposium		√			

3.1.2 Analysis of studies completed

Title of study:	Study to review the Government of Uganda aid management manual
<i>Describe, in a few sentences, for who the study was organised, and what it was about</i>	The Government of Uganda, through the MoFPED sought to generate an updated guide for the effective, efficient and coordinated reception and utilization of aid in the country. The existent manual was produced in 2003 and some of its content had become irrelevant or obsolete

³ A: Ahead of schedule
 B: On schedule
 C: Delayed, corrective measures are required.
 D: Seriously delayed (more than 6 months). Substantial corrective measures are required.

<i>Have the studies been used as intended?</i>	Not yet completed
<i>To what did the study contribute?</i>	Not yet completed
<i>Issues that arose, influencing factors (positive or negative)? Unexpected results (positive or negative)? How did they impact the study or the use of the study?</i>	In 2008 when the study was launched, there was a parallel Partnership Policy also under formulation. This policy was to guide the AMM but unfortunately, this has never been realized. The limited capacity of the consultancy firm for the AMM did not help either as a better firm could have proactively pushed the PP formulation. As such, the study stalled and a final position of MoFPED is still pending.

Title of study:	Consultancy to establish an M&E system for Skilling Uganda
<i>Describe, in a few sentences, for who the study was organised, and what it was about</i>	The M&E system for the Skilling Uganda Programme (Phase I: 2012/13 – 2015/16) contains a Theory of Change which clearly depicts the intervention logic. It also defines which data are to be collected, the expected data quality, data collection methods, tools, procedures, etc. In addition, the system comprises of a clear action plan which foresees for systematic and participatory monitoring and evaluation of the Skilling Uganda programmes, activities, outputs, results/outcomes and impacts.
<i>Have the studies been used as intended?</i>	N/A
<i>To what did the study contribute?</i>	The M&E system developed : regularly capture information with regard to progress made, allow the project team to take appropriate and timely decisions, track the utilization of resources according to the plan, ensure accountability towards Government and donors and ensure continuous & planned learning and quality control for the Skilling Uganda Reform Task Force roadmap.
<i>Issues that arose, influencing factors (positive or negative)? Unexpected results (positive or negative)? How did they impact the study or the use of the study?</i>	No issues at this point

Title of study:	Consultancy to establish a Labour Market Information System (LMIS)
<i>Describe, in a few sentences, for who the study was organised, and what it was about</i>	The objective of this assignment was to obtain qualitative and quantitative skills gaps on labour market conditions in the Albertine region for use by different stakeholders. The LMIS will be vital in providing more relevant and timely labour market intelligence. This will facilitate the Reform Task Force for Skilling Uganda in making more informed decisions on demand-driven skills training as a pilot on a regional level.
<i>Have the studies been used as intended?</i>	N/A
<i>To what did the study contribute?</i>	<p>The study will help Government to provide active labour market policies concerning closing the skills gap; evaluating results of labour related policies and programs and obtaining key indicators on demand and supply of labour in the country.</p> <p>It will help employees or job seekers to identify current and future job market opportunities; make decisions about their future career development by providing information on the needs of the labour market; etc.</p> <p>It will help employers to make decisions about upgrading their employees' skills; access information on skills available on the labour market; access information on different labour characteristics such as labour policies, labour costs, etc.</p>
<i>Issues that arose, influencing factors (positive or negative)? Unexpected</i>	No issues at this point

<i>results (positive or negative)? How did they impact the study or the use of the study?</i>	
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Title of study:	Evaluation of Selected Sectors Results Attributed to Official Development Assistance (ODA) to Uganda: (2000-2012)
<i>Describe, in a few sentences, for who the study was organised, and what it was about</i>	Since Government of Uganda subscribes to all international frameworks regarding ODA this study is designed to identify the specific results of both loans and grants in the selected sectors of Health, Education, Water & Environment and Works & Transport so as to define an appropriate future Development Cooperation policy.
<i>Have the studies been used as intended?</i>	
<i>To what did the study contribute?</i>	It will be used to assess the contribution of ODA, enhance planning based on evidence-based statistics, and provide accountability to DPs and the general public.
<i>Issues that arose, influencing factors (positive or negative)? Unexpected results (positive or negative)? How did they impact the study or the use of the study?</i>	

Title of study:	Development of a Gender Mainstreaming Strategy and Implementation Matrix for the BTJET Sub-Sector
<i>Describe, in a few sentences, for who the study was organised, and what it was about</i>	A number of stereotypes related to gender still exist within BTJET. There are however efforts to address these stereotypes hence female enrolment is improving and more feminine approaches have been introduced. However, major gaps still exist between policy, practice, and implementation, as such the drive to have a gender specific mainstreaming strategy for BTJET emerged within MoESTS resulting into this study.
<i>Have the studies been used as intended?</i>	The study was completed but it is too early to report on utilization
<i>To what did the study contribute?</i>	The information from this study will form the basis for developing a Gender Mainstreaming Strategy and Implementation Plan for the BTJET sub-sector.
<i>Issues that arose, influencing factors (positive or negative)? Unexpected results (positive or negative)? How did they impact the study or the use of the study?</i>	

Title of study:	Development of a Communication and Marketing Strategy for BTJET Skilling Uganda
<i>Describe, in a few sentences, for who the study was organised, and what it was about</i>	BTJET development suffers from stigma. Both parents and potential trainees, particularly the youth do not deem vocational education/training as a viable career alternative for individual, community / national development. To check this, MoESTS decided to develop a strategy for marketing the BTJET Strategic Plan and Skills Development in general
<i>Have the studies been used as intended?</i>	
<i>To what did the study contribute?</i>	The strategy, if implemented well, is foreseen as a crucial tool to market BTJET to the wider public and improve its appeal as well as enrolment.
<i>Issues that arose, influencing factors (positive or negative)? Unexpected results (positive or negative)? How</i>	

<i>did they impact the study or the use of the study?</i>	
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Title of study:	Design and Development of a Website for Skilling Uganda
<i>Describe, in a few sentences, for who the study was organised, and what it was about</i>	The MoESTS sought to sensitize the public about the reforms being pursued through the Skilling Uganda strategy. Designing and developing a dynamic and interactive website was therefore viewed as a useful tool to market and popularize "Skilling Uganda" reforms to the public and Skills Development in general.
<i>Have the studies been used as intended?</i>	
<i>To what did the study contribute?</i>	The website is viewed as one of the several tools that will market BTJET
<i>Issues that arose, influencing factors (positive or negative)? Unexpected results (positive or negative)? How did they impact the study or the use of the study?</i>	

Title of study:	Harmonization of National Teachers' Colleges Training Curriculum with the Revised Lower Secondary School Curriculum, Assessment and Examination Reform
<i>Describe, in a few sentences, for who the study was organised, and what it was about</i>	Following the review of the Lower Secondary School Curriculum by the MoESTS, has found it essential to also undertake another consultancy to harmonize the National Teachers Colleges' (NTCs) curriculum with the newly revised Lower Secondary Schools curriculum (the latter train the former)
<i>Have the studies been used as intended?</i>	N/A
<i>To what did the study contribute?</i>	The study will identify and formulate a strategy, methodology and resources needed to align the Diploma in Education Secondary (DES) curriculum with the reformed Lower Secondary School curriculum.
<i>Issues that arose, influencing factors (positive or negative)? Unexpected results (positive or negative)? How did they impact the study or the use of the study?</i>	No issues at this point

Title of study:	Consultancy to establish a Basket/Pooled Fund for Improved Health Service Delivery in Uganda
<i>Describe, in a few sentences, for who the study was organised, and what it was about</i>	(Consultants are being procured) The Ministry of Health (MoH) is developing new initiative to develop a basket/pooled fund designed to earmark resources for health service delivery, with a special focus on Reproductive, Maternal, Neonatal and Child Health (RMNCAH). To this effect, the MoH initiated a consultation with Belgium, Sweden and the United Kingdom. The initiative is aiming at defining new strategies to strengthen health service delivery whilst maintaining strong Government ownership, leadership and ensuring greater accountability for the delivery of results.

<i>Have the studies been used as intended?</i>	N/A
<i>To what did the study contribute?</i>	The Basket Fund will result into service delivery with a focus on RMNCAH while, at the same time, strengthening the entire health system. The basket fund will be designed in such a way that resources from different agencies are channeled directly to the health facilities and disbursements are linked to results. The study has been specifically designed to allow innovations with consultants able to propose different implementation models for MoH, based on successful international examples.
<i>Issues that arose, influencing factors (positive or negative)? Unexpected results (positive or negative)? How did they impact the study or the use of the study?</i>	No issues at this point

Title of study:	United Nations Development Cooperation Forum High Level Symposium, Kampala, 04-06 November 2015
<i>Describe, in a few sentences, for who the study was organised, and what it was about</i>	Uganda was selected to host this symposium just after the formulation of the Sustainable Development Goals (SDGs). Member countries sought to deliberate and prepare for the implementation of this unified and universal global development agenda with a focus on objectives and actions for the next 5 years.
<i>Have the studies been used as intended?</i>	
<i>To what did the study contribute?</i>	The symposium discussed what it will take in terms of means of implementation to deliver on the proposed SDGs, integrating economic, social and environmental decisions and/or how to make the transition to sustainable development leaving no-one behind. This will inform subsequent national planning within the member countries in the coming years.
<i>Issues that arose, influencing factors (positive or negative)? Unexpected results (positive or negative)? How did they impact the study or the use of the study?</i>	

3.2 Expertise

3.2.1 Progress of expertise

Progress of expertise⁴	A	B	C	D	Comments (only if the value is C or D)
1 Management Advisor for the Reform Task Force	X				
2 Educational Sector Advisor					Expert resigned from Uganda and moved to BTC Palestine.

⁴ A: Expertise completed in year N
B: Expertise ongoing
C: Expertise in preparatory phase: preparation going as planned (writing ToR, procurement procedure, etc.)
D: Expertise planned but delayed

3.2.2 Analysis of expertise

<For every expertise, be it planned, on-going or completed in year N: fill in a box like the one underneath. You can just copy paste the box for every expertise. Be succinct >

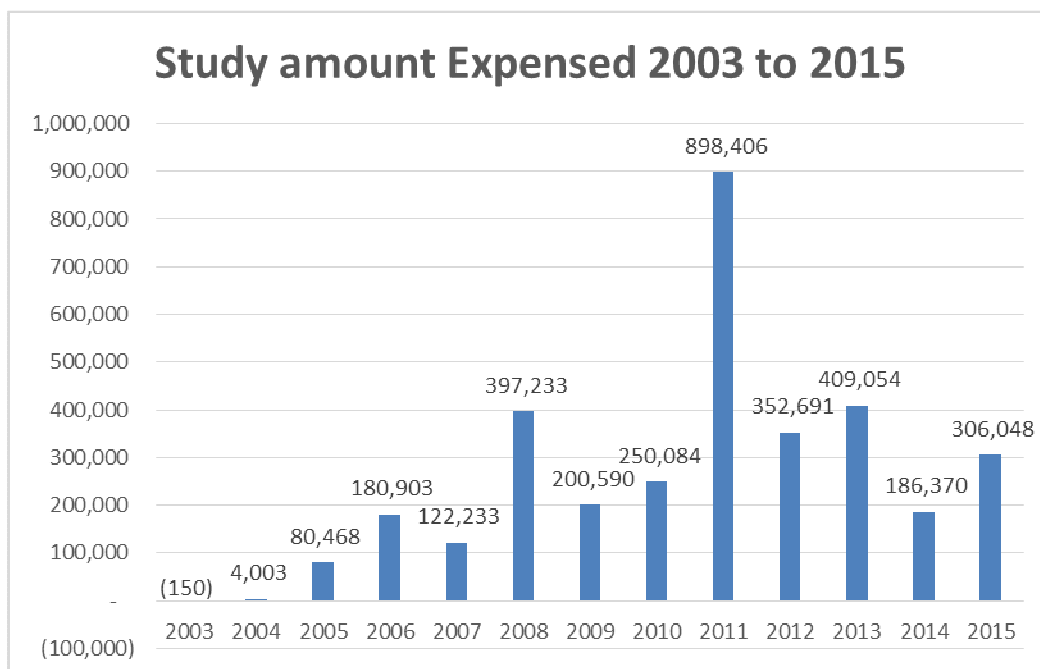
Title of expertise – name of expert:	Management Advisor for the Reform Task Force
<i>Describe, in a few sentences, what the expertise is/was about</i>	The Ministry of Education and Sports requested for a Management Advisor to the Reform Task Force (RTF). The RTF is responsible for the implementation of the BTVET Strategic Plan 2012/3 to 2021/2 (Skilling Uganda). The Management Advisor was to support the establishment of systems and procedures needed for effective and efficient operation of the RTF and the Executive Secretariat.
<i>To what extent is the expertise delivering results?</i>	With a few challenges, the Management Advisor delivered the expected results with the contract originally expiring at the end of April 2015, extended until the end of 2015.
<i>To what has the expertise contributed?</i>	<p>The expert importantly identified Rwanda as an opportunity for learning on the best practices in the application of TVET reforms and actually spear headed the study tour to Kigali in November 2014. The findings of this mission are documented and will help to refine the operations and strategic planning for the Reform Task Force for Skilling Uganda.</p> <p>The expert also initiated two other studies for the RTF i.e. the Labour Market Information System and Establishing an M&E System for the RTF. (These studies are elaborated in 3.1 above).</p> <p>The Management Advisor worked closely with the Ministry of Education and Sports to arrange for participation in a specialized training at the ILO academy on skills development (May 4-15, 2015 – Turin Italy).</p> <p>All these are geared towards enhancing the functionality of the RTF in the coming period. The Management Advisor was also very instrumental in orienting the new RTF into their role, working closely with the secretariat.</p> <p>He also supported the reception and induction of the core team for the new project for BTVET, supporting the implementation of Skilling Uganda strategy in the Albertine region.</p>
<i>Issues that arose, influencing factors (positive or negative)? Unexpected results (positive or negative)? How did these impact the expertise and the result of this expertise</i>	The whole RTF had just been reconstituted. It took some time before the team was acquainted with the operations and strategic direction of the RTF. Therefore it was only logical to extend the contract of the MA for a period of 8 extra months, until the end of 2015, so as to among other things, continue guiding the new RTF to ably perform its mandate.

3.3 Budget execution

Since 2001 the study and consultancy fund have evolved to total budget of 4.75million EUR. By end of 2015, the budget execution rate stood at 71%.

As noticed from the graph below, there was an increase in execution rate as compared to 2014. It is hope that with the current established technical team, this upward trend will be maintained for the next years to come. For the year 2016, the already approved and ongoing studies amount to approximately 500,000 Euros. There is hope that more studies may be

approved within the year and therefore increasing further the execution rate for 2016.



3.4 Quality criteria

On the basis of the elements above, attribute a simple A, B, C or D score⁵ to the following criteria

Relevance: The degree to which studies and expertise are in line with local and national priorities

Efficiency: Degree to which studies and expertise have been executed on time and on budget.

Effectiveness: Degree to which studies and expertise actually contribute to their intended objectives

Criteria	Score
Relevance	A
Efficiency	B
Effectiveness	B

⁵

- A: Very good performance
- B: Good performance
- C: Performing with problems, measures should be taken
- D: Not performing/ having major difficulties: measures are necessary

If a criterion cannot be assessed (e.g. because the intervention has only just started), attribute the criteria with an 'X' score. Explain why the criterion has not been assessed.

Relevance: The studies implemented and expertises provided are in line with the national priorities and very relevant to the needs of the target group. The study fund contributes to the objectives of the Ugandan National Development Plan (NDP) 2011-2015. In the past year the study fund has mainly supported MoES in the implementation of the BTVET strategy “skilling Uganda” through supporting the reform process of skilling Uganda (as indicated in section 3.2).

Efficiency: There are challenges in overall efficiency in terms of utilisation of fund which has showed slower pace since 2013. However in the past year, the approved fund has been implemented on timely manner and on budget. The good quality of the outputs has been equally maintained.

Effectiveness: The objective of “enhancing the institutional capacity in Uganda in support of the prioritised sectors of the Ugandan-Belgian Cooperation on the one hand and the preparation of the Indicative Development Cooperation Programme and the implementation of the Paris Declaration on Aid Effectiveness on the other hand” is partly being achieved. In past year the focus was more on capacity building of government. The study fund has been very instrumental in supporting the preparation and implementation of the Belgian cooperation programs in the country including identifications. In 2015 a study on evaluation of ODA has been commissioned by MoFPED. This study is in support to the implementation of Paris Declaration on Aid Effectiveness.

3.5 Risk management

Risk Identification			Risk analysis			Risk Treatment			Follow-up of risks	
Description of Risk	Period of identification	Risk category	Probability	Potential Impact	Total ⁶	Action(s)	Resp.	Deadline	Progress	Status
Low yearly utilisation of the fund. This has been gradually decreasing each year with 2014, being the lowest.	2012	Reputational	Medium	Medium	medium	To communicate to all PS within Belgian cooperation about the availability of fund	MoFPED	June 2014	Letter sent to all PS. Potential studies for 2015 are being discussed.	On going
Lack of funds for follow up on concluded studies	2012	Development	High	Medium	medium	Ensuring that requests clearly indicate how the results will be utilized	MoFPED	Immediately	Most studies have embedded in them how the results will be utilised. The new guidelines mandate applicants to indicate how that study will be useful	On-going
The lack of a framework within ministries to identify real needs	2013	Development	Medium	Low	medium	Planning departments in line ministries have to instigate	Line Ministries	On-going	None??	
Inadequate ownership of requests and products within line ministries	2013	Development	Low	Low	Low	Ensuring that all studies are authorized by key government officials in the MDAs, preferably the Permanent Secretaries. The institution of a SCF technical committee with representatives from key ministries will also enhance	MoFPED/ Embassy/ BTC	On-going	All studies are now requested by PS' or their equivalents	closed

6

Potential impact	High	B	C	D
	Medium	A	B	C
	Low	A	A	B
		Low	Medium	High
Probability				

Administrative delays between BTC, MoFPED and other interest parties	2012	Reputational	Medium	Medium	Medium	the ownership element BTC and MoFPED to ensure full administrative responsibility of the person recruited for this position.	MoFPED/ BTC	Immediate	No more delays experienced	closed
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4 Steering and Learning

4.1 Action Plan

Action plan	Source	Actor	Deadline
<i>Description of the action/decision to be taken</i>	<i>The sub-chapter to which the action /decision refers (e.g. 3.2.3)</i>	<i>The person responsible for taking the decision/taking action</i>	<i>e.g. Q1, Q2, Q3 or Q4 of year N+1</i>
Operationalise the study fund technical committee. This will market further the fund and increase opportunities for new studies.	3.3, 3.5	MoFPED	Q1
Advocate for replenishment of the study fund with the remaining balance of 1.5m Euros under IDCP2013-2016.		MoFPED/BTC/Embassy	Q3
Improve the monitoring of results of completed studies	3.5	MoFPED/BTC	continuous
Apply the M&E tools developed	3.5	MoFPED	continuous

4.2 Lessons Learned

Lessons learned	Target audience
Description of the lesson learned.	The audience that may be interested in the lesson learned.
Involvement of all stakeholders at different levels can drag the consultative process but yields good quality products.	MDAs, BTC
Development partner coordination is important for maximisation of resources and building synergies.	BTC/Embassy
Studies that are directly linked to Belgian cooperation in the country have high chances of being successful. Follow up the implementation of recommendations are straight forward.	BTC/Embassy/MoFPED
Public procurement may not always yield the best results. Misprocurement can arise at one point.	BTC/MoFPED

Despite the introduction of a simplified application format for SCF, the in-flow of applications still remains poor. More marketing of the Fund still remains pertinent and should be a priority in 2016	The recently constituted SCF technical committee
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5 Annexes

5.1 “Budget versus current (y – m)” Report

Budget vs Actuals (Year to Date) of UGA/01/004

Project Title : **Fonds d'Etudes**

Budget Version: **N01**

Currency : **EUR**

YtD : **Report includes all valid transactions, registered up to today**

	Status	Fin Mode	Amount	Start - 2015	Expenses 2016	Total	Balance	% Exec
A ALLOCATED FUNDS			3.884.636,00	3.303.237,70	0,00	3.303.237,70	581.398,30	85%
01 Complet. & Improv. of Identif. Report of the Kampala			5.000,00	5.015,13	0,00	5.015,13	-15,13	100%
01 Allocated Funds		COGES	5.000,00	5.015,13	0,00	5.015,13	-15,13	100%
02 Study on Criteria for Pupils' Selection and Special Curriculum			94.572,00	94.571,77	0,00	94.571,77	0,23	100%
01 Professional Fees		COGES	80.448,00	80.448,14	0,00	80.448,14	-0,14	100%
02 Travels		COGES	4.642,00	4.641,78	0,00	4.641,78	0,22	100%
03 Workshops and Meetings		COGES	3.882,00	3.881,57	0,00	3.881,57	0,43	100%
04 Report/Communication/Administration		COGES	2.458,00	2.458,07	0,00	2.458,07	-0,07	100%
05 Miscellaneous		COGES	2.240,00	2.240,37	0,00	2.240,37	-0,37	100%
06 Perdiem & Accomodation		COGES	902,00	901,84	0,00	901,84	0,16	100%
03 Rapid Inventory Method to Derive Agriculture Sector Data			53.681,00	53.681,11	0,00	53.681,11	-0,11	100%
01 Personnel Fees		COGES	49.895,00	49.895,00	0,00	49.895,00	0,00	100%
02 Aircraft Expenses		COGES	167,00	166,67	0,00	166,67	0,33	100%
03 Travel Ecosystems		COGES	1.038,00	1.038,44	0,00	1.038,44	-0,44	100%
04 Purchasing & Hiring Equipments		COGES	106,00	106,48	0,00	106,48	-0,48	100%
05 DSA for UBOS & Ministry of Agriculture Field Staff		COGES	2.368,00	2.368,04	0,00	2.368,04	-0,04	100%
06 Transport for Field Verifications		COGES	1,00	0,00	0,00	0,00	1,00	0%
07 Miscelleaneous		COGES	106,00	106,48	0,00	106,48	-0,48	100%
04 Ministry of Health			26.465,00	26.465,32	0,00	26.465,32	-0,32	100%
01 Transportation of participants		COGES	26.465,00	26.465,32	0,00	26.465,32	-0,32	100%
05 Support for ENRS SWAP/SIP Project			43.213,00	43.212,74	0,00	43.212,74	0,26	100%
01 Support for ENRS SWAP/SIP project		COGES	43.213,00	43.212,74	0,00	43.212,74	0,26	100%
		REGIE	838.140,00	505.289,73	0,00	505.289,73	332.850,27	60%
		COGEST	3.911.856,00	2.882.890,35	0,00	2.882.890,35	1.028.965,65	74%
		TOTAL	4.749.996,00	3.388.180,08	0,00	3.388.180,08	1.361.815,92	71%



Budget vs Actuals (Year to Date) of UGA/01/004

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Budget Version: **N01**

Currency : **EUR**

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	Status	Fin Mode	Amount	Start - 2015	Expenses 2016	Total	Balance	% Exec
06 Support the Dev't of Long term plan for training Local			39.006,00	39.006,33	0,00	39.006,33	-0,33	100%
01 Local Government Capacity Building support		COGES	39.006,00	39.006,33	0,00	39.006,33	-0,33	100%
07 Reorganisation of MOLG Local administration & Inspection			29.066,00	29.066,35	0,00	29.066,35	-0,35	100%
01 Re Organisation of MoLG		COGES	29.066,00	29.066,35	0,00	29.066,35	-0,35	100%
02 Needs Assessment		COGES	0,00	0,00	0,00	0,00	0,00	??%
08 Strategy for Promoting Investment & Local Economic Gov't			55.851,00	55.851,08	0,00	55.851,08	-0,08	100%
01 Social Economy, Local Economic Development (MoLG)		COGES	55.851,00	55.851,08	0,00	55.851,08	-0,08	100%
09 External Evaluation of KSP II and Identification of KSP II			42.763,00	42.763,20	0,00	42.763,20	-0,20	100%
01 Evaluation and Identification of KSP I & II		COGES	42.763,00	42.763,20	0,00	42.763,20	-0,20	100%
10 Rapid Inventory Method to Drive Agriculture Sector Data			38.049,00	38.049,25	0,00	38.049,25	-0,25	100%
01 UBOS Phase II		COGES	38.049,00	38.049,25	0,00	38.049,25	-0,25	100%
11 Bonus Payment to health Center and Medical Bureaus			17.909,00	17.909,01	0,00	17.909,01	-0,01	100%
01 Payments to Health Centers and Medical Bureaus.		COGES	17.909,00	17.909,01	0,00	17.909,01	-0,01	100%
12 Development of an Environmental Sensitive Atlas of Albertin			0,00	0,00	0,00	0,00	0,00	??%
01 Development of an Environmental Sensitivity Atlas of Albertine		REGIE	0,00	0,00	0,00	0,00	0,00	??%
13 Development of an Environmental Sensitivity Atlas of Albertin			60.621,00	60.621,19	0,00	60.621,19	-0,19	100%
01 Development of an Environmental Sensitivity Atlas		COGES	60.621,00	60.621,19	0,00	60.621,19	-0,19	100%
14 Education Service Commission			65.904,00	65.904,23	0,00	65.904,23	-0,23	100%
01 Consultancy for an integrated Information and document Mgt.		COGES	65.904,00	65.904,23	0,00	65.904,23	-0,23	100%
15 Energy Supply			48.813,00	48.812,90	0,00	48.812,90	0,10	100%
02 Energy Supply		COGES	48.813,00	48.812,90	0,00	48.812,90	0,10	100%
16 Capacity Building on Public Procurement and Disposal			126.570,00	126.570,34	0,00	126.570,34	-0,34	100%
		REGIE	838.140,00	505.289,73	0,00	505.289,73	332.850,27	60%
		COGEST	3.911.856,00	2.882.890,35	0,00	2.882.890,35	1.028.965,65	74%
		TOTAL	4.749.996,00	3.388.180,08	0,00	3.388.180,08	1.361.815,92	71%



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01 Procurement Training		COGES	126.570,00	126.570,34	0,00	126.570,34	-0,34	100%
17 Sensitization Workshop for the Belgo-Ugandan Study and			9.073,00	9.073,25	0,00	9.073,25	-0,25	100%
01 Sensitization Workshop		COGES	9.073,00	9.073,25	0,00	9.073,25	-0,25	100%
18 Ministry of Health Studies			466.821,00	275.832,52	0,00	275.832,52	190.988,48	59%
01 Review of the supervision mechanism in the health sector		COGES	32.241,00	32.240,44	0,00	32.240,44	0,56	100%
02 Study of client satisfaction with health services		COGES	40.381,00	40.380,63	0,00	40.380,63	0,37	100%
03 Evaluation of impact of decentralization of health services		COGES	19.600,00	19.600,49	0,00	19.600,49	-0,49	100%
04 Health facility survey		COGES	32.171,00	32.171,15	0,00	32.171,15	-0,15	100%
05 Programme for Onchocerciasis Control Conference		COGES	0,00	0,00	0,00	0,00	0,00	??%
06 Yellow Star program for Karamoja & Acholi sub-regions		COGES	0,00	0,00	0,00	0,00	0,00	??%
07 Costing of HSSP III		COGES	16.225,00	16.225,03	0,00	16.225,03	-0,03	100%
08 Technical assistance for development of strategic and work		COGES	95.607,00	99.661,47	0,00	99.661,47	-4.054,47	104%
09 Identification proposal for institutional support to PNFP		COGES	16.750,00	15.799,66	0,00	15.799,66	950,34	94%
10 Regulatory Impact Assessment for 2nd National Health Policy		COGES	18.846,00	19.753,65	0,00	19.753,65	-907,65	105%
11 Strengthen Health Service Delivery		REGIE	195.000,00	0,00	0,00	0,00	195.000,00	0%
19 Ministry of Water and Environment Studies			267.642,00	217.733,59	0,00	217.733,59	49.908,41	81%
01 ENR and climate change studies on PEAP & 5yr national plan		COGES	16.257,00	16.257,18	0,00	16.257,18	-0,18	100%
02 Climate Change Policy		COGES	251.385,00	201.476,41	0,00	201.476,41	49.908,59	80%
20 Ministry of Finance studies			719.981,00	575.215,16	0,00	575.215,16	144.765,84	80%
01 Data Collection & donor assistance at grass root level in		COGES	55.530,00	55.529,65	0,00	55.529,65	0,35	100%
02 Study to review the Aid Management Manual		COGES	62.500,00	33.207,99	0,00	33.207,99	29.292,01	53%
03 Design of a monitoring & evaluation framework for MoFPED		COGES	63.371,00	63.370,74	0,00	63.370,74	0,26	100%
		REGIE	838.140,00	505.289,73	0,00	505.289,73	332.850,27	60%
		COGEST	3.911.856,00	2.882.890,35	0,00	2.882.890,35	1.028.965,65	74%
		TOTAL	4.749.996,00	3.388.180,08	0,00	3.388.180,08	1.361.815,92	71%



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04 Study to ascertain artemia production in Western Uganda		COGES	96.757,00	96.757,37	0,00	96.757,37	-0,37	100%
05 Final Evaluation of Bundibugyo Integrated Development		COGES	77.827,00	77.827,14	0,00	77.827,14	-0,14	100%
06 Child Rights Study and Protection Strategy		COGES	99.270,00	96.733,04	0,00	96.733,04	2.536,96	97%
07 Evaluation of Belgo-Ugandan Study and Consultancy Fund		COGES	30.000,00	31.414,17	0,00	31.414,17	-1.414,17	105%
08 Gender Considerations in NDP		COGES	0,00	-166,81	0,00	-166,81	166,81	??%
09 Environmental Considerations in NDP		COGES	0,00	21.026,76	0,00	21.026,76	-21.026,76	??%
10 Development of M&E plan and tools		COGES	10.400,00	9.790,42	0,00	9.790,42	609,58	94%
11 Impact and Needs Assesment of Scholarships Programme		COGES	53.084,00	21.707,10	0,00	21.707,10	31.376,90	41%
12 UN DFC Symposium		COGES	0,00	0,00	0,00	0,00	0,00	??%
13 UN DFC Symposium UGA		REGIE	90.000,00	68.017,59	0,00	68.017,59	21.982,41	76%
14 Evaluation of Selected Sectors Attributed to ODA		COGES	81.242,00	0,00	0,00	0,00	81.242,00	0%
21 Ministry of Education Studies			1.525.510,00	1.354.485,92	0,00	1.354.485,92	171.024,08	89%
01 Retreat to formulate BTVET strategic Plan		COGES	4.597,00	718,92	0,00	718,92	3.878,08	16%
02 Training Modules for institutionalised leadership & mentoring		COGES	181.158,00	181.158,38	0,00	181.158,38	-0,38	100%
03 Formulation of BTVET skills dev't strategy & investment plan		COGES	263.947,00	263.947,16	0,00	263.947,16	-0,16	100%
04 Tracer Study in BTVET Sub Sector		COGES	59.885,00	59.885,12	0,00	59.885,12	-0,12	100%
05 Cost Assessment Study on BTVET Programmes in Uganda		COGES	97.353,00	97.352,55	0,00	97.352,55	0,45	100%
06 Scoping and Analytical Study of In-company BTVET in Uganda		COGES	69.723,00	69.723,26	0,00	69.723,26	-0,26	100%
07 Needs Assessment BTVET		COGES	52.552,00	52.552,20	0,00	52.552,20	-0,20	100%
08 The 3rd M&E of the Education QEI		COGES	238.436,00	225.089,33	0,00	225.089,33	13.346,67	94%
09 Orientation Retreat for BTVET Task force		COGES	62.500,00	41.128,02	0,00	41.128,02	21.371,98	66%
10 Education Sector Advisor		REGIE	110.000,00	108.311,48	0,00	108.311,48	1.688,52	98%
		REGIE	838.140,00	505.289,73	0,00	505.289,73	332.850,27	60%
		COGEST	3.911.856,00	2.882.890,35	0,00	2.882.890,35	1.028.965,65	74%
		TOTAL	4.749.996,00	3.388.180,08	0,00	3.388.180,08	1.361.815,92	71%



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11 Management Advisor for the Reform Task Force		REGIE	310.640,00	254.619,50	0,00	254.619,50	56.020,50	82%
12 Harmonisation of curricular of National Teacher's Colleges and		COGES	74.719,00	0,00	0,00	0,00	74.719,00	0%
22 Ministry of Local Government Studies			87.332,00	82.050,26	0,00	82.050,26	5.281,74	94%
01 Poverty Profiling - Kasese		COGES	87.332,00	82.050,26	0,00	82.050,26	5.281,74	94%
23 National Planning Authority			60.794,00	41.347,05	0,00	41.347,05	19.446,95	68%
01 Gender Considerations in NDP		COGES	30.397,00	16.045,64	0,00	16.045,64	14.351,36	53%
02 Environment Considerations in NDP		COGES	30.397,00	25.301,41	0,00	25.301,41	5.095,59	83%
B VAT REFUND			0,00	14.411,41	0,00	14.411,41	-14.411,41	?%
01 VAT Refund Regie			0,00	14.411,41	0,00	14.411,41	-14.411,41	?%
01 VAT Refund Regie		REGIE	0,00	14.411,41	0,00	14.411,41	-14.411,41	?%
02 VAT Refund Cogest			0,00	0,00	0,00	0,00	0,00	?%
01 VAT Refund Cogest		COGES	0,00	0,00	0,00	0,00	0,00	?%
Z UNALLOCATED FUNDS			865.360,00	70.530,97	0,00	70.530,97	794.829,03	8%
01 Unallocated Funds			806.860,00	51.047,86	0,00	51.047,86	755.812,14	6%
01 Balance for new studies		COGES	732.860,00	10.601,22	0,00	10.601,22	722.258,78	1%
02 Balance for new studies & Administrative costs		REGIE	74.000,00	40.446,64	0,00	40.446,64	33.553,36	55%
02 Personnel			58.500,00	19.567,58	0,00	19.567,58	38.932,42	33%
01 Project Accountant		REGIE	58.500,00	19.567,58	0,00	19.567,58	38.932,42	33%
99 Conversion rate adjustment			0,00	-84,47	0,00	-84,47	84,47	?%
98 Conversion rate adjustment		REGIE	0,00	-84,47	0,00	-84,47	84,47	?%
99 Conversion rate adjustment		COGES	0,00	0,00	0,00	0,00	0,00	?%
		REGIE	838.140,00	505.289,73	0,00	505.289,73	332.850,27	60%
		COGEST	3.911.856,00	2.882.890,35	0,00	2.882.890,35	1.028.965,65	74%
		TOTAL	4.749.996,00	3.388.180,08	0,00	3.388.180,08	1.361.815,92	71%



5.2 Decisions taken by the JLCB and follow-up

Decision to take				Action			Follow-up		
Decision to take	Period of identification	Timing	Source	Actor	Action(s)	Resp.	Deadline	Progress	Status
Create awareness on availability of fund	2007	2007	SC minutes	MoFPED					closed
					Hold sensitization workshop	MoFPED	2007	completed	
					Write letters to Permanent secretaries of sector concentration ministries and agencies	MoFPED	2012	To be done in the first half of 2014	
To increase ownership and improve quality of studies, TORs should always be discussed and approved in the technical working groups	2012		Evaluation of study fund	all	All new studies are approved in technical working groups	Line ministries		Being done	closed
Evaluation study fund	2012	2012	SC minutes	MoFPED/BTC	Evaluation of study fund launched	MoFPED/BTC	2012	completed	closed
Implement recommendation arising from evaluation of study fund	2012	2013	Evaluation of study fund	MoFPED/BTC	Action list for implementing recommendations of study fund was prepared and the status is monitored regularly	MoFPED/BTC	continuous	On going	On going
Start process to extend duration and budget of study fund	2012	Q1 2013	ICP 2013-16	MoFPED/Embassy	Through the exchange of letters, the Specific Agreement was extended to 8 th August 2018	MoFPED & Embassy	Q2 2013	done	closed
Opening up Study Fund to allow financing of long term experts as a gap filling strategy for Sector Support TAs	2013	2014	Exchange of Letters	MoFPED, BTC & Embassy	Extension of contract for Education Sector Advisor	BTC, MoES and Embassy	Q1 2014	done	closed
Recruitment of longer term expertise	2013	2014	Exchange of Letters	BTC/MoES	Recruitment of a Management Advisor to the RTF	BTC & MoES	Q2 2014	recruited	closed
The Fund Director, MoFPED writes to our core Ministries on the availability of the fund	2014	Immediate	SC minutes	MoFPED	Letter to all PS	MoFPED	Immediate	done	closed
Legally close the Aid Management Manual consultancy	2014	15th March	SC minutes	MoFPED	Close file	MoFPED	15th March	On going	On going
Letter written by MoFPED approving the recruitment of a Project Accountant for the Study Fund.	2014	Immediate	SC minutes	MoFPED	Recruit accountant	MoFPED	Immediate	done	closed

MoFPED to hold a meeting with all the relevant Agencies to communicate recommendations from the Steering Committee meeting.	2014	Immediate	SC minutes	MoFPED	Hold meeting	MoFPED	Immediate	Not yet	Pending
Re-orient EUR 6mio health sector budget support to the Basket/Pooled Fund and to finance its design under this fund	2015	Immediate	SC minutes	BTC + MoH	To engage consultancy to develop the Basket Fund	BTC + MoH	June 2016	Tender awarded in Jan 2016	On-going
Make a Budget Modification to take care of the expenses related to the support to the Reform Task Force for Skilling Uganda	2015	Immediate	SC minutes	BTC	transfer EUR 75,640 from the Co-managed account to the Own Managed account	BTC	Immediate	Done	closed