



RESULTS REPORT 2012

INTERVENTION: BEEKEEPING SUPPORT PROJECT IN KIGOMA REGION TAN1002511



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Acronyms

BKR	Beekeeping Reserve
BLS	Baseline Study
BSPK	Beekeeping Support Project in Kigoma
BTC	Belgian Technical Cooperation
CBFM	Community-Based Forest Management
CMT	Council Management Team
DPII	District Project Implementation Team
JFM	Joint Forest Management
JLPC	Joint Local Partner Committee
MNRT	Ministry of Natural Resources and Tourism
NFA	National Financial Advisor
NPC	National Project Coordinator
NTA	National Technical Advisor
OA	Organizational Assessment
PMO-RALG	Prime Minister's Office Regional Administration and Local Government
PMT	Project Management Team
TFS	Tanzania Forestry Services
VCA	Value Chain Analysis
VFR	Village Forest Reserve

1 Intervention at a glance

1.1 Project form

Project name	BEEKEEPING SUPPORT PROJECT IN KIGOMA (BSPK)	
Project Code	TAN 10 025 11	
Location	KIGOMA REGION	
Budget	2,700,000 EURO	
Partner Institution	Ministry Of Natural Resources and Tourism	
Date of implementation Agreement	6 Years	
Duration (months)	4 Years	
Target groups	5000 Beekeepers, Processors, traders, Cooperatives and exporters.	
Impact ¹	Contribution of beekeeping sector to the sustainable development of Tanzania enhanced.	
Outcome	A replicable model of sustainable beekeeping development piloted in Kigoma region	
Outputs	Beekeepers increase their incomes through improvement of production and business skills Honey value chains improve their efficiency through coordination and capacity building in order to respond to market opportunities Beekeeping stakeholders and institutions implement models for protection of key forest and bee forage areas. An enabling environment for sustainable beekeeping is enhanced at local district and national levels.	

1.2 Project performance

Logical table of the intervention: Fill out on the basis of the data entered in 2.2.4, 2.3.3, 2.4.3 ... (only provide A, B, C or D scores)².

	Efficiency	Effectiveness	Sustainability
Outcome	B	B	B
Output 1	B	B	B
Output 2	B	B	B
Output 3	B	B	B
Output 4	B	B	B

¹ Impact is a synonym for global objective. Outcome is a synonym for specific objective, output is a synonym for result

² A = Very good performance, B = Good performance, C = Weak performance, D = problematic

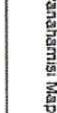
1.3 Budget execution

Total Budget	Expenditure year N	Balance	Total Disbursement Rate
2,700,000 Euro	321,519 Euro	2,378,500 Euro	12%

1.4 Summary

The overall performance of implementation and things which hampered realization of planned can be summarised in the table below:

- Baseline survey final report completed and used by PMT/DPT in operational planning..
- Organizational Assessment final report completed and PMT has started to work on the key recommendations.
- Kigoma Honey subsector and value chain analysis final report completed and used by DPT in planning of activities
- The first JI-PC was in 30th May, 2012, the second on 7th December, 2012.
- Implementation of co-managed activities started in December, 2012. Activities implemented include identification of new potential beekeepers, validation of existing beekeeping groups, identification and sensitization of actors along the value chain.
- BTC open a bank account in Kassulu to facilitate implementation of co-managed activities, because opening of separate project account in each District did not work-out.

National Execution Official ³ 	BTC Execution Official ⁴ 
Mwanahamisi Mpculu-NPC	Nicodemus Mpemba-NTA

2 Analysis of the intervention⁵

2.1 Context

2.1.1 General context

The Ministry of Natural Resources & Tourism in cooperation with the Tanzania Trade Development Authority ('TanTrade) and other stakeholders from the beekeeping sub-sector in October, 2012 organised the Dar es Salaam Honey Exhibition the first ever Honey week to be held in the Country. The exhibition had a theme 'Honey for Health and Prosperity,' with a view to elevating beekeeping to a national status.

The exhibition was designed to also secure reliable markets for local beekeepers products, by showcasing them and publicising the benefits of honey. Most of the key stakeholders in the beekeeping sub-sector were involved which including industry regulators and dealers gathered to showcase their products. Show goers had the opportunity of tasting honey on the spot and buying at the same time at show grounds.

The Prime Minister (PM) who is himself a beekeeper, urged District Executive Directors (DEDs) posted in areas where beekeeping is conducted to empower youths and indigenous Tanzanians by providing them with some portions of their forested land which is suitable for beekeeping activities. And also, urged stakeholders to help promote the industry by following the 1998 National policy on beekeeping which is now being reviewed, part of which concerns industries related to beekeeping, as a way to reduce poverty among Tanzanians.

The PM when addressing key stakeholders in the beekeeping sub-sector said Tanzania has a potential to produce 138 000 tonnes of honey per year worth Tsh1.8 trillion, and 9.200 tonnes of beeswax. The country currently produces a mere 9,380 tonnes of honey worth Tsh27bn, and 625 tonnes of beeswax worth Tsh3bn a year. There is a big room for expansion. The emphasis by Prime Minister is a significant boost to sensitization of the country on beekeeping.

2.1.2 Institutional context

The project is anchored at the Tanzania Ministry of Natural Resources and Tourism (MNRT). A forest services agency (TFS) has recently been established out of the ministry's forestry department. The semi-autonomous central government agency, is currently becoming more operational. The central government implementing roles with respect to forestry and beekeeping policies have been transferred to the TFS, while the MNRT remains with the corresponding policy formulation, monitoring and evaluation roles. The semi-autonomous of TFS is expected to enhance its financial and operational capacity; which may contribute to the BSPK objectives. This includes a series of beekeeping demonstration, support and extension services as well as own TFS honey and bee-products production in national forest reserves.

TFS is significantly increasing its ambitions with respect to achieving the objectives of the

³ In this document: Impact is a synonym for global objective, Outcome is a synonym for specific objective, output is a synonym for result

national beekeeping policy. Since it started the annual budget for beekeeping support by TFS has increased from less than 0.5m Euro (1.0 bn Tsh) to 2.0m Euro (4 bn Tsh). Thus, in respect to these changes more positive impact on the BSPK interventions should be expected.

2.1.3 Management context: execution modalities

The planned execution modalities involves transferring of project funds to District councils using the councils financial systems/mechanisms for activities at district level.

The OA observed that the District councils financial-administrative systems do not meet the Belgiums financial management conditions for traceability.

The district councils financial management system require all projects funds to be channeled through 1 bank account. Accounting for the various projects will be supported by an central electronic system (EPICOR) whose performance is still inconsistent.

In order to meet the financial management requirements of partners, it was agreed that a request to operate separate project bank accounts for each district should be made to the parent ministry (PMO-RALG). The response to the request has not been received, it seems a positive response is very unlikely.

In order to facilitate start up of activities without more delay, JLP/C approved BTC to open a bank account at Kasulu signed by its staff only. However, funds requests and approvals for the account are done by the district council authorities before a request can be honoured.

On the other hand, MNRT has appointed a senior technical officer to become the National Project Coordinator (NPC). The three district councils (the local government authorities) involved have been identified as the main project execution partners for the project implementation at district level. Likewise, in each district a District Project Implementation Team (DPT) has been established with the District Beekeeping Officer (DBO) being the team leader. DPT is composed of staff from the relevant district departments such as: Natural Resources Office, Forestry Office and Trade Office. Others are Community Development Office and Beekeeping Assistants. The DPTs so properly composed, demonstrate the district councils serious commitment towards the attainment of project results and outcome.

In October 2012, a sister BTC project supported a few beekeepers from Kigoma to participate in a national honey expo. In November 2012, the district councils under the together 3 Lake Tanganyika Regions. In December 2012, Beekeepers from project district Bujumbura, Burundi.

2.2 Outcome

The organisational assessment launched at the start of the BSPK aimed at acquiring information on good understanding of both the existing capacities and the capacity needs

of the main project execution partners; the MNRT and the three district councils of Kasulu, Kigoma and Kibondo. The OA also clarified these capacity issues; including a good understanding of the roles that these partner institutions are willing and able to play in the execution of the project and what their needs for support and capacity building to undertake such roles.

The OA contributed to an appropriate start-up and institutional set-up of the project and provided recommendations with respect to capacity building of the main execution partners of the project.

The exercise of identification of new potential beekeepers has indicated a willingness amongst communities to learn the relevant skills in beekeeping and start to engage in the project. This will quickly increase the number of skilled beekeepers and hence an increase in production and income.

The initial mapping of honey subsector and of honey value chain and a baseline study were done simultaneously. The information attained from these studies was used to fine-tune the project document and interventions of the Beekeeping Support Project in Kigoma Region (BSPK).

PMT and DPIT have started using the findings and taking into account some of the key recommendations from aforementioned studies in the planning of project activities.

2.2.1 Analysis of progress made

Outcome ⁴ : A replicable model of sustainable beekeeping development piloted in Kigoma Region						
Indicators ⁵	Baseline value ⁶	Progress year N-1 ⁷	Progress year N ⁸	Target year N ⁹	End Target ¹⁰	Comments ¹¹
Strategic beekeeping development plan implemented by the three district authorities by the end of the project	No strategic beekeeping development plan in any of the three districts	Nil	Nil	Not planned	A strategic beekeeping development plan implemented in all districts	This activity was not planned needs full support from MNRT so time did not allow to implement it.
Number of villages participating in beekeeping related development and PFM activities in the three target districts	<ul style="list-style-type: none"> • Kibondo: 22 Village representing 43 groups • Kasulu: 13 villages representing 16 groups • Kigoma: 26 Villages 	N/A	Sensitization on new beekeeper s ongoing	50% Increase per District	<ul style="list-style-type: none"> • Kibondo: 35 villages representing 62 groups • Kasulu: 30 Villages • Kigoma: 36 Villages representing 62 groups 	<p>The identification of potential beekeepers started at the end of December, 2012 and will continue up to first quarter 2013.</p>

⁴ Use the formulation of the outcome as mentioned in the logical framework (DTF) or the last version of the logical framework that was validated by the JLCB.

⁵ Use the indicators as shown in the logical framework.

⁶ The value of the indicator at time 0. Refers to the value of the indicators at the beginning of the intervention

⁷ The actual value of the indicator at the end of year N-1

⁸ The actual value of the indicator at the end of year N. If the value has not changed since the baseline or since the previous year, this value should be repeated.

⁹ The target value at the end of year N

¹⁰ The target value at the end of the intervention

¹¹ Comments about progress realised, namely assessment of the achieved value of the indicator at the end of year N compared to the 'baseline' values (time 0) and/or the value of the preceding year, and compared to the expected intermediate value for year N. If the intermediate value is not available, the end target will be the reference. Comments should be limited to a minimum.

	representing 40 groups					
% of forest areas designated as important beekeeping areas under some form of effective management by the end of the project	<ul style="list-style-type: none"> Kigoma 3 BKR (Not gazetted) Kibondo 8 BKR (Not gazetted) Kasulu 0 BKR 	NH	NH	Not planned	To gazette; Most of the activities related to establishment of BKR, VFR, and CBM & JFM are scheduled to start in 2013.	
CBFM In pipeline (at CMFT stage)	<ul style="list-style-type: none"> Kigoma 45% of 71 VFR – Kasulu 17% 33.3% of 48VFR Kibondo 100% of 36 VFR. No VFR approved 	NH	NH	Not planned	<ul style="list-style-type: none"> 71 VFR – Kigoma 48 VFR – Kasulu 36 VFR – Kigoma 44FMs Kigoma/Basanz a, unza, lugutu & Ilunde forests 1JFM-Kibondo (Buyinguu forest) 	
% increase of households (sumation) between women and men headed involved in the bee products value chain	<ul style="list-style-type: none"> Kigoma R: 40 Groups, members – 1,110, female – 490 Kasulu: 16 Groups, Members – 503, female – 65. Kibondo: 43 Groups, Members – 1798, female – 522 	Sensitisation on new beekeepers is on-going	Sensitati on on new beekeepers is on-going	<ul style="list-style-type: none"> Kigoma R: 50 Groups, Members 1630(740Fe) Kasulu: 36 groups, Members 1070(200Fe) Kibondo: 62 groups, members 2300(739Fe) 	<p>The identification of potential beekeepers started at the end of December, 2012 and will continue up to first quarter 2013.</p> <p>Unexpected results:</p> <p>The implementation of activities under co-managed was supposed to start on October 2012 with an assumption that all district councils would have opened to separate project account. However, this was proved not practical as it contradicts with instructions from the PMO-RoLG of reducing the number of accounts to only 6 accounts and pooling all development money in one account (development account).</p> <p>Therefore, delay in starting up implementation of activities to some extent hampered achievement of the expected outcome. However, opening of a co-gest account operated by BTC staff only but by requisition and approvals by DEIDs has until a few problems</p>	
Analysis of progress made towards outcome: Contribution between outputs and the outcome. (How are outputs still contributing to the achievement of the outcome?)	<p>Since, the implementation of activities started almost towards the end of the year (December, 2012) and most of the activities were carried forward to quarter one of 2013. The contribution to the realization of the outcome is still unnoticeable as implementation of most of these activities was forwarded to quarter one 2013. Generally, the overall execution of activities is on track.</p>					
Progress made towards the achievement of the outcome (on the basis of indicators):	<p>The baseline study established time zero ($T=0$) values scenario of BSKR, the data were validated by all DPs. During the validation workshop organized by the consultant,</p>					

honey commercialisation in Kigoma region, as follows:
(i). Cooperative -distributor model value chain focusing on up-market segment;
(ii). Progressive trader led value chain focusing mainly on regional markets and supermarket chains.
(iii). Private sector Processor led value chains focusing on niche markets and supermarket chains.
And also the business models to promote each of the value chains mentioned were presented. The extent that a model will be promoted and functional will justify the essence of being a replicable model.
Each district has now identified a model to embark on; it's either cooperative-distributor, progressive trader led or both. Some of upgrading strategies of these models were adopted in their respective district work plans.
In the meantime, private sector processor led value chain won't be promoted, because in making the model operational requires a longer period of time to build producer groups and the private sector actor has to find a business case in investing in such ventures.
The organization assessment acquired some useful information on good understanding of roles of implementing partners and their capacity building needs; the MNR and the three district councils of Kasulu, Kigoma and Kibondo. The PNT has started working on some of the key recommendation including opening of bank account signed by BTC staff to facilitate implementation of co-managed activities, this came after failure of opening separate project account in each district as indicated in the Technical and Financial File (TFF). The proposal to reduce the number of JLPIC members and invite new members particularly the TFS also was discussed during JLPIC meeting in December, 2012; still members proposed to maintain the same JLPIC membership.
Issues that arose (influencing factors positive or negative):
One of the recommendations that came out of the organizational assessment was to revise the intervention logic. The TFF hardly refers to system-based analysis and intervention logics, while this organizational assessment (OA) considered that such approaches are essential for increasing the feasibility, effectiveness and sustainability of any intervention in a complex environment, with many stakeholders, linkages and parameters. The OA preferred system-based approach which avoids using "assumptions", but prefers an explicit identification of the "conditions for success" linked to results, sub-results, actor, activities. The intervention logic proposed by OA and later refined by BLS resulted into so many sub-activities linked to main activities and sub-results, hence increased number of days a person needs to be in the field and brought in some confusions to DPs as most of them are not used to it. Therefore, adoption to the new intervention logic by the DPs should be considered as a gradual process.
The implementation of activities under co-managed was supposed to start on October 2012 with an assumption that all district councils would have opened to separate project account. However, this was proved not practical as it contradicts with instructions from the PMO-RoLG of reducing the number of accounts to only 6 accounts and pooling all development money in one account (development account).
Therefore, delay in starting up implementation of activities to some extent hampered achievement of the expected outcome. However, opening of a co-gest account operated by BTC staff only but by requisition and approvals by DEIDs has until a few problems

2.2.3 Potential Impact

Beekeeping sector has superior qualities compared to other rural production sectors. Hence, support to increase in beekeeping sector will have a high impact owing to the fact that beekeeping products and by products have a good market within and outside the country.

Input requirement in beekeeping is relatively low compared to other production sectors such as agriculture, therefore many poor people can participate effectively and profitably. Honey and wax the major products have a long shelf life hence easy to store and transport direct market.

Honey is widely used across the worlds for consumption and as ingredient of many medicines; it doesn't have a limited or specific market. The above superiority of the beekeeping sector assures the support of this project will have a significant impact in contributing to sustainable development.

2.2.4 Quality criteria

<p>1. RELEVANCE: The degree to which the intervention is in line with local and national policies and priorities as well as with the expectations of the beneficiaries</p> <p>In order to calculate the total score for this Q-criterion, proceed as follows: 'At least one 'A', no 'C' or 'D' = A; Two times 'B' = B; At least one 'C', no 'D' = C; at least one 'D' = D</p> <p>1.1 What is the present level of relevance of the project?</p>
<p><input checked="" type="checkbox"/> A Clearly still embedded in national policies and Belgian strategy, responds to aid effectiveness commitments, highly relevant to needs of target group.</p>
<p><input type="checkbox"/> B Still fits well in national policies and Belgian strategy (without always being explicit), reasonably compatible with aid effectiveness commitments, relevant to target group's needs.</p>
<p><input type="checkbox"/> C Some issues regarding consistency with national policies and Belgian strategy, aid effectiveness or relevance.</p>
<p><input type="checkbox"/> D Contradictions with national policies and Belgian strategy, aid efficiency commitments; relevance to needs is questionable. Major adaptations needed.</p>
<p>1.2 As presently designed, is the intervention logic still holding true?</p>
<p><input type="checkbox"/> A Clear and well-structured intervention logic; feasible and consistent vertical logic of objectives; adequate indicators; Risks and Assumptions clearly identified and managed; exit strategy in place (if applicable).</p>
<p><input checked="" type="checkbox"/> B Adequate intervention logic although it might need some improvements regarding hierarchy of objectives, indicators, Risk and Assumptions.</p>
<p><input type="checkbox"/> C Problems with intervention logic may affect performance of project and capacity to monitor and evaluate progress; improvements necessary.</p>
<p><input type="checkbox"/> D Intervention logic is faulty and requires major revision for the project to have a chance of success.</p>
<p>2. EFFICIENCY OF IMPLEMENTATION TO DATE: Degree to which the resources of the intervention (funds, expertise, time, etc.) have been converted into results in an economical way (assessment for the whole of the intervention)</p> <p>In order to calculate the total score for this Q-criterion, proceed as follows: 'At least one 'A', no 'C' or 'D' = A; Two times 'B' = B; At least one 'C', no 'D' = C; at least one 'D' = D</p>

BTC, Belgian development agency
19/03/2013

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BTC, Beijian development agency
19/03/2013

Risk Identification										Risk Analysis										Risk Treatment									
Description of Risk					Period of Identification					Risk Category					Risk Treatment					Follow-up of Risks									
Risk Description		Period of Identification			Risk Category		Probability			Impact		Total			Risk Treatment		Progress			Status									
Risk Description	Period of Identification	Start Date	End Date	Duration	Risk Category	Type	Probability	Low	Medium	Impact	Severity	Total Probability	Total Impact	Total Risk	Risk Treatment	Completed	In Progress	Pending	Status										
The DBO of Kasai District is expected to receive its final audit report by January 2014 and there is no guarantee that it will be issued on time.	June,2012	Operational	High	D	Advised Kasai District to ask for payment of funds.	DNRLD	High	High	High	Impact	Severity	Medium	Medium	Medium	Follow-up on Advo.	2013	Follow-up	On Track	On Track										
Operational delays and inefficiencies due to lack of resources and poor communication between staff members.	November,2012	Operational	Medium	B	Follow-up on Advo.	DNRLD	Medium	Medium	Medium	Impact	Severity	Medium	Medium	Medium	Follow-up on Advo.	2013	Follow-up	On Track	On Track										
Measures to combat flooding in the district have been delayed due to lack of resources and poor communication between staff members.	December,2012	Operational	Medium	B	Follow-up on Advo.	DNRLD	Medium	Medium	Medium	Impact	Severity	Medium	Medium	Medium	Follow-up on Advo.	2013	Follow-up	On Track	On Track										
Delays in receiving payment from contractors due to lack of resources and poor communication between staff members.	December,2012	Financial	Low	C	Follow-up on Advo.	NFA	Low	Low	Low	Impact	Severity	Low	Low	Low	Follow-up on Advo.	2013	Follow-up	On Track	On Track										
Delays in receiving payment from contractors due to lack of resources and poor communication between staff members.	December,2012	Reputational	Medium	C	Proposed for capacity building on planning and monitoring.	NTA	Medium	Medium	Medium	Impact	Severity	Medium	Medium	Medium	Proposed for capacity building on planning and monitoring.	2013	Underway	On Track	On Track										
Delays in receiving payment from contractors due to lack of resources and poor communication between staff members.	December,2012	Reputational	Medium	C	Proposed for capacity building on planning and monitoring.	NTA	Medium	Medium	Medium	Impact	Severity	Medium	Medium	Medium	Proposed for capacity building on planning and monitoring.	2013	Underway	On Track	On Track										
The district has limited capacity in preparing work for their activities.	December,2012	Reputational	Medium	C	Proposed for capacity building on planning and monitoring.	NTA	Medium	Medium	Medium	Impact	Severity	Medium	Medium	Medium	Proposed for capacity building on planning and monitoring.	2013	Underway	On Track	On Track										

2.2 Risk management

2.1 How well are inputs (financial, HR, goods & equipment) managed?	
<input type="checkbox"/>	A All inputs are available on time and within budget.
<input checked="" type="checkbox"/>	B Most inputs are available in reasonable time and do not require substantial budget adjustments. However there is room for improvement.
<input type="checkbox"/>	C Availability and usage of inputs face problems, which need to be addressed; otherwise results may be at risk.
<input type="checkbox"/>	D Availability and management of inputs have serious deficiencies, which threaten the achievement of results. Substantial change is needed.
2.2 How well are outputs managed?	
<input checked="" type="checkbox"/>	A All outputs have been and most likely will be delivered as scheduled with good quality contributing to outcomes as planned.
<input type="checkbox"/>	B Output delivery is and will most likely be according to plan, but there is room for improvement in terms of quality, coverage and timing.
<input type="checkbox"/>	C Some output are/will be not delivered on time or with good quality. Adjustments are necessary.
<input type="checkbox"/>	D Quality and delivery of outputs has and most likely will have serious deficiencies. Major adjustments are needed to ensure that at least the key outputs are delivered on time.
3. EFFECTIVENESS TO DATE: Degree to which the outcome (Specific Objective) is achieved as planned at the end of year N	
<i>In order to calculate the total score for this Q-criterion proceed as follows: 'At least one 'A', no 'C' or 'D'=A; Two times 'B'=B; At least one 'C'; no 'D'= C; At least one 'D'= D</i>	
3.1 As presently implemented what is the likelihood of the outcome to be achieved?	
<input checked="" type="checkbox"/>	A Full achievement of the outcome is likely in terms of quality and coverage. Negative effects (if any) have been mitigated.
<input type="checkbox"/>	B Outcome will be achieved with minor limitations; negative effects (if any) have not caused much harm.
<input type="checkbox"/>	C Outcome will be achieved only partially among others because of negative effects to which management was not able to fully adapt. Corrective measures have to be taken to improve
<input type="checkbox"/>	D Project will not achieve its outcome unless major, fundamental measures are taken.
3.2 Are activities and outputs adapted based on the achieved results in order to the outcome (Specific Objective)?	
<i>The project is successful in adapting its strategies / activities and outputs to changing external conditions in order to achieve the outcome. Risks and assumptions are managed in a proactive manner.</i>	
<input checked="" type="checkbox"/>	A The project is relatively successful in adapting its strategies to changing external conditions in order to achieve its outcome. Risks management is rather passive.
<input type="checkbox"/>	B The project has not entirely succeeded in adapting its strategies to changing external conditions in a timely or adequate manner. Risk management has been rather static. An important change in strategies is necessary in order to ensure the project can achieve its outcome.
<input type="checkbox"/>	C The project has failed to respond to changing external conditions, risks were insufficiently managed. Major changes are needed to attain the outcome.
3. POTENTIAL SUSTAINABILITY: The degree of likelihood to maintain and reproduce the benefits of an intervention in the long run (beyond the implementation period of the intervention).	
<i>In order to calculate the total score for this Q-criterion proceed as follows: At least 3 'As, no 'C' or 'D'=A; Maximum two 'Cs, no 'D'= B; At least three 'Cs, no 'D'= C; At least one 'D'= D</i>	

3.1 Financial/economic viability?	
<input checked="" type="checkbox"/>	A Financial/economic sustainability is potentially very good: costs for services and maintenance are covered or affordable; external factors will not change that.
<input type="checkbox"/>	B Financial/economic sustainability is likely to be good, but problems might arise namely from changing external economic factors.
<input type="checkbox"/>	C Problems need to be addressed regarding financial sustainability either in terms of institutional or target groups costs or addressing economic context.
<input type="checkbox"/>	D Financial/economic sustainability is very questionable unless major changes are made.
4.2 What is the level of ownership of the project by target groups and will it continue after the end of external support?	
<input checked="" type="checkbox"/>	A The JLCB and other relevant local structures are strongly involved in all stages of implementation and are committed to continue producing and using results.
<input type="checkbox"/>	B Implementation is based in a good part on the JLCB and other relevant local structures, which are also somewhat involved in decision-making. Likelihood of sustainability is good but there is room for improvement.
<input type="checkbox"/>	C Project uses mainly ad-hoc arrangements and the JLCB and other relevant local structures to ensure sustainability. Continued results are not guaranteed. Corrective measures are needed.
<input type="checkbox"/>	D Project depends completely on ad-hoc structures with no prospect of sustainability. Fundamental changes are needed to enable sustainability.
4.3 What is the level of policy support provided and the degree of interaction between project and policy level?	
<input checked="" type="checkbox"/>	A Policy and institutions have been highly supportive of project and will continue to be so.
<input type="checkbox"/>	B Policy and policy enforcing institutions have been generally supportive, or at least have not hindered the project, and are likely to continue to be so.
<input type="checkbox"/>	C Project sustainability is limited due to lack of policy support. Corrective measures are needed.
<input type="checkbox"/>	D Policies have been and likely will be in contradiction with the project. Fundamental changes needed to make project sustainable.
4.4 How well is the project contributing to institutional and management capacity?	
<input checked="" type="checkbox"/>	A Project is embedded in institutional structures and contributed to improve the institutional and management capacity (even if this is not an explicit goal).
<input type="checkbox"/>	B Project management is well embedded in institutional structures and has somewhat contributed to capacity building. Additional expertise might be required. Improvements in order to guarantee sustainability are possible.
<input type="checkbox"/>	C Project relies too much on ad-hoc structures instead of institutions; capacity building has not been sufficient to fully ensure sustainability. Corrective measures are needed.
<input type="checkbox"/>	D Project is relying on ad hoc and capacity transfer to existing institutions, which could guarantee sustainability, is unlikely unless fundamental changes are undertaken.
Criteria	
Relevance	A
Effectiveness	A
Sustainability	A
Efficiency	A

2.3 Output 1¹²

2.3.1 Analysis of progress made

Output 1: Beekeepers increase their incomes through improvement of production and business skills.						
Indicators	Baseline value	Progress year N-1	Progress year N	Target year N	End Target	Comments
a. # Beekeepers practicing modern beekeeping practices	Indicator A ₁ : Kigoma Rural: 1,110 (490 Fe, -50%) Kasulu = 15 (2 Fe, -3%) Kibondo = 1,056 (424 Fe, -38%)	N/A	Still on-going started in December/2012	25% Increase for each Project	Indicator a Kigoma 1,630 (740 Fe) Kasulu: 1,070 (200 Fe) Kibondo: 1,376 (547 Fe).	Did not capture achievement of the output because implementation was still going on.
b. % increase in average quantity of honey per beehive	Indicator B ₁ :					
c. % increase in value of bee products due to improved quality and diversification.	Indicator C ₁ :					
Progress of main activities ¹³			Progress:	Comments (only if the value is C or D)		
1: Identify potential beekeepers through sensitization meetings		B	C	D		Implementation started at the end of December/2012 and continued up-to quarter one, 2013

Analysis of progress made towards output:

Analyse the dynamics between the activities and the probable achievement of the Output (see Results Report Guide).

Relate the activities and the output, (how) Are activities contributing (still) to the achievement of the output do not discuss activities as such?:

Progress made towards the achievement of the output (on the basis of indicators): The extent that implementation started towards the end of December 2012 the achievement of the output is yet to be analysed because implementation continued up to quarter one, 2013.

¹² The template accommodates up to 3 Outputs (chapters 2.2, 2.3, 2.4). If the Intervention has more outputs, simply copy and paste additional output chapters. If the intervention has less than 3 outputs, simply delete the obsolete chapters

¹³ A: The activities are ahead of the schedule
B: The activities are on schedule
C: The activities are delayed, corrective measures are required.
D: The activities are seriously delayed (more than 6 months). Substantial corrective measures are required.

Issues that arose, influencing factors (positive or negative):	Failure to open a separate project account in each district resulted into delay to start-up implementation of activities.
Unexpected results (positive or negative):	Delay in starting up implementation of activities to some extent hampered timely delivery of expected results and output as well.

2.3.2 Budget execution

A total of 2,234 Euros were used in 2012. However implementation of this activity continued up to Q1, 2013.

2.3.3 Quality criteria

Criteria	Score
Efficiency	B
Effectiveness	B
Sustainability	B

3 Transversal Themes

3.1 Gender

More emphasis was put in encouraging women to embark on beekeeping including participation in various nodes of honey commodity chain. Women were encouraged to be more involved in stingless beekeeping, processing of honey or other bee products (wax, Creams, propolis etc.) but also involvement in cooperatives and marketing.

3.2 Environment

The project considered the fact that the relationship between beekeeping and the Environmental conservation is paramount for sustainable beekeeping development. More specifically, considered the impact of beekeeping on environment as well as the impact of environment on beekeeping. During sensitization meetings, promotions of good practices (discourage bush firing, discourage tobacco farming near beekeeping areas etc.) in beekeeping that foster environmental development and protection was done as well.

3.3 Social Economy

The project intends to enhance incomes of honey value chain actors, more specifically the primary beneficiaries (beekeepers). So, during sensitization meetings beekeepers were also encouraged to form/join into saving and credit schemes so that they get access of soft loans.

4 Steering and Learning

4.1 Action Plan

Action plan	Source	Actor	Deadline
Description of the action/decision to be taken	The sub-chapter to which the action refers (e.g. 2.4)	The person responsible for taking the decision/laking action	e.g. Q1, Q2, Q3 or Q4 of year N+1
Follow-up performance of EPICOR at District level (Kibondo, Kasulu and Kibondo)	Sub Chapter 2.2.2	NFA	Q4.2013
Follow-up capacity building training on planning, reporting and monitoring for DPIT	Sub Chapter 2.2.2	NTA	Q4.2013
Harmonization of the updated intervention logic (BLS, OA and BM)	Sub Chapter 2.2.1	NTA	Q1.2013
Follow-up recruitment of qualified Assistant DBO in Kasulu District	Sub Chapter 2.2.2	NTA	Q4.2013

4.2 Lessons Learned

Lessons learned	Target audience
<ol style="list-style-type: none"> 1. A value chain analysis has been helpful to give a picture of the honey industry at regional level. A more detailed analysis of implementers and beneficiaries at district level would make planning more practical 2. More contribution and commitment from District council is needed in terms of manpower. Plan for an activity process for payments, actual implementation, activity & financial reporting. It may need almost 3-4 officers on full time basis. 	PMT

5 Annexes

5.1 Original Logical framework

Goal									
Contribution of the beekeeping sector to the sustainable development of Tanaïza enhanced									
Effective contribution of the beekeeping sector to local livelihoods and poverty reduction in terms of rural households involved.									
Proportion of total forest under PFM arrangements linked to beekeeping.									
Enhanced institutional and national capacity to manage and develop the beekeeping sector in collaboration with other stakeholders in terms of coordination/consultative mechanisms and regulations.									
Specific objective									
A. Applicable model of sustainable development planned in Afogama Region									
Performance Indicators									
Strategic: beekeeping development implemented by the three district authorities by the end of the project									
Number of households participating in beekeeping related development and PFM activities in the three target districts;									
% of forest areas designated as important beekeeping areas under State form of effective management by the end of the project;									
% acreage of households (selection between women and men headed) involved in the best products value chain									
% increase in average gross income day of family labour of beekeepers compared to the three districts compared to baseline.									
Assumptions:									
Weather, social economic conditions remain favourable to beekeeping.									
Armed robbers will not take place and safety conditions will be in fact.									
Beekeepers grouped/reduced.									
Final Baseline survey & impact									
Means of verification									

Results:		Indicators/Outputs		Assumptions:	
1. Beekeepers increase their incomes through implementation of production and business skills, techniques and improved practices (tein intensive and intensive)	Increase of number of beekeepers adopting intermediate and improvement practices	Baseline survey	Sustained demand for raw beekeepers in the Gaïm Reserve in Afogama		
	Increase in average of production per household between women and men headed	District reports	Changes in Management of the OR does not interfere with the access to high potential areas for beekeeping		
	Number of beekeepers, group/partition, between women and men implementing quality control practices and proper monitoring of production and beekeeping operations	Annual survey	Beekeepers group/reduce		
	Number of women managing beekeeping operations	Beekeepers group/reduce	Upcoming agricultural activities do not interfere with beekeeping		
2. Honey value chains improve their efficiency through coordination and capacity building in order to respond to market opportunities	Number of beekeepers groups with honey with berries	Baseline survey	Beekeepers cooperatives / others are able to import fruit from their members		
	Increase in gross value of production marketed in each district compared to baseline	District reports, stat.	Cooperatives can finalize their profits in year 1 of project		
	Increase of value share of beekeepers/beeholders groups (distinction between women and men headed) compared to baseline	Annual survey	Beekeepers are willing to see beekeeping as an business		
	Increase in number of beekeepers (extension between women and men) linked to financial, technical and business service providers	Beekeepers group/reduce, processing centers report			
	Increase in tax revenue from bee products at district level				

1.Beekeeping stakeholders and institutions implement models for protection of key forest and beehive areas, under effective CBFM, and conservation arrangements in the three districts, compare to baseline.	% of areas designated as important beekeeping areas, under effective CBFM, and conservation arrangements in the three districts, compare to baseline.	Baseline survey	Cooperatives / others have joined local institutions of their members
	Nr of villages and beekeepers groups (distinction between women and men) involved in CBFM and conservation arrangements in the three districts	Annual survey	Buyer has interest in developing a specialized honey
4. An enabling environment for sustainable beekeeping development is enhanced at local district and national levels	Incentive in both (women and men) effectively participating in extension and support activities to beekeeping activities in the three districts compared to baseline.	Baseline survey	
	Number of institutional partnerships and service provision arrangements between institutes at district and national level, response of the beekeeping sector.	Annual survey	District reports
	Policy reviews and lessons learnt included in national policy review and planning documents by the end of the project	Studies and policy documents	
	Beekeeping development included in three district development plans with medium term financial support	Financial reports	
	Main activities	Inputs	
	1. Increase production in quality and quantity	Staff office, transport, training materials, expertise	
	1.2 Improve business skills	Staff office, transport, training materials, expertise	
	2. Facilitate common planning and development of chain coordination structures	Staff office, transport, training materials, expertise	
	2.2 Provide market information and/or strategic information to value chain actors		
	2.3 Facilitate linkage between producers and buyers		
	2.4 Link beekeepers to service providers		
	2.5 Support to value chain in improving marketing and diversifying		
	2.6 Optimal use of protecting forests		
	2.7 Support diversification, waste processing and sale of bee products		
	3.1 Spatial planning, identification and prioritisation of important beekeeping areas and protection status		
	3.2 Study on the environmental threats to beekeeping		
	3.3 Facilitate the setup of local and district level stakeholders initiatives		
	3.4 Support to the establishment of CBFM initiatives, Bee farmers and beekeeping zones		
	3.5 Facilitate Beekeeping in Management/Green Honey Reserve (MGR)		
	3.6 Support to monitoring of beekeeping reserves and other beekeeping fixed CBFM and land use planning mechanisms		
	4.1 Strengthen district capacity to monitor honey production		
	4.2 Support beekeeping by laws and policy implementation		
	4.3 Support district capacity to monitor and enforce NRM regulations		
	4.4 Support IANRT to improve the regulatory framework for beekeeping development and beekeeping reserves		
	4.5 Raise awareness on environmental and socio-economic benefits of beekeeping		

5.2 Updated Logical framework

Results	Main Activities	Actions	Indicators	Success factors / conditions for success	
				Inputs	Outputs
1.0	1.1: Increasing implementation of best practices in improving productivity and competitiveness of SMEs in the textile and garment sector		# Best practices adopted Weight contribution to be measured % increase in productivity per hour worked per worker % increase in value added per unit produced	Success factors: - Weight contribution to be measured - Best practices adopted - % increase in productivity per hour worked per worker - % increase in value added per unit produced	
	1.1.1. Strengthening business capacity in improving the quality of their products	Organic growth assistance in a variety of areas [e.g. market research, product development, etc.]	Business capacity improved Quality of products improved	Success factors: - Organic growth assistance in a variety of areas [e.g. market research, product development, etc.]	
	1.1.2. Strengthening business capacity in improving the quality of their products	Organic growth assistance in a variety of areas [e.g. market research, product development, etc.]	Business capacity improved Quality of products improved	Success factors: - Organic growth assistance in a variety of areas [e.g. market research, product development, etc.]	
	1.1.3. Strengthening business capacity in improving the quality of their products	Organic growth assistance in a variety of areas [e.g. market research, product development, etc.]	Business capacity improved Quality of products improved	Success factors: - Organic growth assistance in a variety of areas [e.g. market research, product development, etc.]	

Results	Main Activities	Actions	Indicators	Success factors / conditions for success	
	A.2.7 Market linkage and marketing are improved and sustainable	<p>Identify service providers to provide education on contract supply arrangements;</p> <p>Facilitate training of business owners on contract supply management;</p> <p>Facilitate training of businesses on regulation rules and contract supply;</p> <p>Facilitate contact with representation firms for Cooperatives with benefit;</p> <p>Follow up and tracking on agreed open contracts;</p> <p>Facilitate learning visits to successful honey-based contract supply business models;</p> <p>Support ATBSC to introduction and the financing of the ATBSC for supporting value adding up;</p> <p>Action in anticipation for future markets.</p>	<p>Lead ATBSC;</p> <p>Other: Commerce Supply chain, ATBSC, and traders, representatives of cooperatives and business groups.</p>	<p>Business analysis of cooperatives and their plan by external experts;</p> <p>Facilitate implementation and monitoring of business plans;</p> <p>Facilitate training on good honey practices;</p> <p>Facilitate collection centres/processing centres for record keeping and to comply with TTB/TG certification.</p>	<p>Increase in number of members over time;</p> <p>Number of new cooperatives established in areas where there are none; Age of honey sold by cooperatives over time;</p> <p>Technical and organizational support of existing collection/processing centres and the development of plans for relevant honey processing centres;</p> <p>Selection of the collection centres for export of the construction and/or rehabilitation;</p> <p>Provide training on good honey processing practices;</p> <p>Final product;</p> <p>Facilitate collection centres/processing centres for record keeping and to comply with TTB/TG certification.</p>

Results	Main Activities	Actions	Indicators	Success factors / conditions for success	
	A.2.8 Market linkage and marketing are improved and sustainable	<p>Identify service providers to provide education on contract supply arrangements;</p> <p>Facilitate training of business owners on contract supply management;</p> <p>Facilitate training of businesses on regulation rules and contract supply;</p> <p>Facilitate learning visits to successful honey-based contract supply business models;</p> <p>Support ATBSC to introduction and the financing of the ATBSC for supporting value adding up;</p> <p>Action in anticipation for future markets.</p>	<p>Lead ATBSC;</p> <p>Other: Commerce Supply chain, ATBSC, and traders, representatives of cooperatives and business groups.</p>	<p>Business analysis of cooperatives and their plan by external experts;</p> <p>Facilitate implementation and monitoring of business plans;</p> <p>Facilitate training on good honey practices;</p> <p>Facilitate collection centres/processing centres for record keeping and to comply with TTB/TG certification.</p>	<p>Businesses are able to get better returns (incl. price and support services from the agreement that is higher than open market offers);</p> <p>Cooperatives signed agreements take active part in efficient payment to unfair trade/deficit/intermediaries e.g. the case of ATBSC/ATCOS beneficiaries without.</p>
	A.2.9 linkage between ATBSC and ATBSC and financial service providers are sustainably created or improved.	<p>Facilitate participation of businesses in ATBSC and ATBSC;</p> <p>Facilitate training on businesses on ATBSC;</p> <p>Facilitate the development of business arrangements between business groups and ATBSC or ATCOS;</p> <p>Identify local ATBSC providers with relevant activities to support ATBSC and support their linkage.</p>	<p>Lead ATBSC;</p> <p>Other: ATBSC, ATBSC members (Soc. by limited liability), private group and intermediary organizations, ATBSC model, F and type of services provided by local ATBSC.</p>	<p>ATBSC remains free from political and sensitive external impacts; Businesses willing to join ATBSC/ATCOS;</p> <p>Facilities established by businesses for ATBSC/ATCOS members (Soc. by limited liability), private group and intermediary organizations;</p> <p>ATBSC model, F and type of services provided by local ATBSC.</p>	

Results	Main Activities	Actions	Indicators	Success factors / conditions for success
A.3.4. Local and district level stakeholder consultation	Identify very district level stakeholders represented for local socio-economic situation and environment conservation.	Local Dift District-based platforms: Object: CB system with representation in platforms. Established and meeting at least once per year. Public, local, representative, by-laws determined by multi-stakeholder consultation platform.	District-based platforms: Object: CB system with representation in platforms. Established and meeting at least once per year. Public, local, representative, by-laws determined by multi-stakeholder consultation platform.	Willingness for the value chain or the Government to finance the platform.
	Identify key issues that need multi-stakeholder involvement.	Stakeholders: GO, MNU/DIA, DGT, Tigrayana Project, CLE, World Vision, Oxfam, etc.		
A.3.5. Synergy between bestowing institutions / agencies for CBAU / PBAU facilitation through sustainable development approaches.	Identify very districts and convergent interest between bestowing and convergent institutions / agencies for CBAU / PBAU facilitation through sustainable development approaches.	Local Dift, PBAU Object: NGOs e.g. CSE, AID	PBAU with management plan where bestowing is part of the land use plan F of project and members (etc. male and female) who operate in the PBAU Illustration of best resources available F of project and members (etc. male and female) who operate in the PBAU	Adequate management, transport and facilities
A.3.6 Bestowing in Mayachai/Chai Game Reserve (MCR) is finalized.	Facilitate through Thachao and Phuak District coordination platform's dialogue between Mayachai/Chai Game Reserve and the bestowing institution.	Local Dift Object: District of WSTM (MCR)	Phuak activities are at minimum and well balanced F of project and members (etc. male and female)	Participating institutions are at minimum and well balanced Object: District of WSTM (MCR)

Results	Main Activities	Actions	Indicators	Success factors / conditions for success
	A.3.7 The monitoring of bestowing services, bestowing zones, and other bestowing-related CPBAU is informed.	Refine the inventory of bestowing on information available in office, identify PBAU, Around land mapping requirements (PBAU, CBA application and remote sensing) Train center on use of the PBAU, CBAU, CBAU related CPBAU is informed.	Refine the inventory of bestowing on information available in office, identify PBAU, Around land mapping requirements (PBAU, CBAU, CBAU related CPBAU is informed.	Updated data on all village and local government forests
	4.4.4 An enabling environment for sustainable bestowing development is enhanced at local, district and national levels.	National Bestowing Policy revised National Bestowing Development Programme Number of district and local level of bestowing developed & Implemented Relevant sustainable bestowing models' impact documented	National Bestowing Policy revised and implemented Number of district and local level of bestowing developed & Implemented Number of district and local level of bestowing developed & Implemented Relevant sustainable bestowing models' impact documented	Capacity of MNU/DIFT and DIFT to review, develop, administer and implement the programme within GSP period.
	A.4.5 Strengthened district capacity to monitor bestowing support activities, facilitate Dift to develop staff system, and other results	Monitoring system in place and functioning Dift system in place and functioning Information to decision-making	Monitoring system in place and functioning Dift system in place and functioning Information to decision-making	Capacity of DIFT to effectively monitor and evaluate bestowing activities Dift and MNU/DIFT are able to respond to MNU/DIFT needs There is adequate of resources

Secteur / objectif de financement	Méthode d'analyse	Résultats
Coopération internationale	Analyses régionales et sectorielles	Étude de cas
Coopération régionale	Analyses régionales et sectorielles	Étude de cas
Coopération bilatérale	Analyses régionales et sectorielles	Étude de cas
Coopération régionale et bilatérale	Analyses régionales et sectorielles	Étude de cas
Coopération régionale et internationale	Analyses régionales et sectorielles	Étude de cas
Coopération internationale et bilatérale	Analyses régionales et sectorielles	Étude de cas
Coopération régionale, internationale et bilatérale	Analyses régionales et sectorielles	Étude de cas

Secteur / objectif de financement	Méthode d'analyse	Résultats
Coopération internationale	Analyses régionales et sectorielles	Étude de cas
Coopération régionale	Analyses régionales et sectorielles	Étude de cas
Coopération bilatérale	Analyses régionales et sectorielles	Étude de cas
Coopération régionale et bilatérale	Analyses régionales et sectorielles	Étude de cas
Coopération internationale et bilatérale	Analyses régionales et sectorielles	Étude de cas
Coopération régionale, internationale et bilatérale	Analyses régionales et sectorielles	Étude de cas

5.3 MoRe Results at a glance

Logical framework's results or indicators modified in last 12 months?	Indicators which were modified have indicated in the revised intervention logic. Refer Sub-chapter 5.2
Baseline Report registered on PIT?	YES
Planning MTR	01/04/2014
Planning ETR	01/07/2015
Backstopping missions since 01/01/2012	<ul style="list-style-type: none"> • - HR department BTC Brussels • BTC - Agriculture and Rural Development Expert BTC Brussels • 4 missions from BTC Dar • Operations Manager BTC Brussels

04 Link beekeepers to service providers	COGEST	120.00	0.00	120.00
05 Support to chain actors in improving marketing and diversifying	COGEST	114.00	0.00	114.00
06 Optimize use of processing centres	COGEST	110.00	0.00	110.00
07 Support diversification towards wax processing and sale of bee colonies	COGEST	70.00	0.00	70.00
03 Beekeeping stakeholders and institutions implement models for protection of key forest and bee forage areas.		375.00	0.06	374.94
01 Spatial planning: identification and prioritization of important beekeeping areas and protection status	COGEST	60.00	0.06	59.94
02 Study on the environmental threats to beekeeping	COGEST	50.00	0.00	50.00
03 Facilitate the setup of local and district level stakeholders initiatives	COGEST	40.00	0.00	40.00
04 Support to the establishment of CBFM initiatives, Bee reserves and Beekeeping zones	COGEST	160.00	0.00	160.00
05 Facilitate Beekeeping in Moyososi/Kigosi Game Reserve (MKGR)	COGEST	35.00	0.00	35.00
06 Support to village-level beekeeping reserves and other beekeeping linked CBFM and land use planning mechanisms	COGEST	30.00	0.00	30.00
04 An enabling environment for sustainable beekeeping development is enhanced at local, district and national levels		192.00	0.00	192.00
01 Strengthen district capacity to monitor honey production	COGEST	30.00	0.00	30.00
02 Support beekeeping by-laws and policy implementation	COGEST	80.00	0.00	80.00
03 Support district capacity to monitor and enforce NRM regulations	COGEST	22.00	0.00	22.00

5.4 “Budget versus current year 2012 Report

BUDGET DETAILS	BUDGET MODE	BUDGET	EXPENSES 2012	AVAILABLE BALANCE 2012
A Specific objective: Income of beekeepers through improved production, business management and trade of bee product in Kigoma Region increased		1,551.00	6.69	1,544.31
01 Beekeepers increase their incomes through improvement of production and business skills		320.00	2.23	317.77
01 Increase production in quality and quantity	COGEST	220.00	2.09	217.91
02 Improve business skills	COGEST	100.00	0.14	99.86
02 Honey value chains improve their efficiency through coordination and capacity building in order to respond to market opportunities		664.00	4.40	659.60
01 Facilitate common planning and development of chain coordination structures	COGEST	30.00	4.39	25.61
02 Provide market information and other strategic information to value chain actors	COGEST	95.00	0.01	94.99
03 Facilitate linkage between producers and buyers	COGEST	125.00	0.00	125.00

04 Support MNTRT to improve the regulatory framework for beekeeping development and beekeeping reserves	COGEST	40.00	0.00	40.00
05 Raise awareness on environmental and socio-economic benefits of beekeeping	COGEST	20.00	0.00	20.00
B Activities related investments & operational exp		188.50	107.16	81.34
01 Activities related investments		108.00	107.16	0.84
01 Cars	REGIE	90.00	107.16	-17.16
02 Motorcycles	REGIE	18.00	0.00	18.00
02 Activities related operational expenses		80.50	0.00	80.50
01 Cars running costs	COGEST	70.00	0.00	70.00
02 Motorcycles running costs	COGEST	10.50	0.00	10.50
X Budgetary reserve (max 5% * total activities)		22.60	0.00	22.60
01 Budgetary reserve		22.60	0.00	22.60
01 Budgetary reserve CO-MANAGEMENT	COGEST	13.00	0.00	13.00
02 Budgetary reserve STATE MANAGEMENT	REGIE	9.60	0.00	9.60
Z General means		937.90	207.62	730.28
01 Staff expenses		492.20	40.81	451.39
01 National Coordinator	REGIE	14.40	0.64	13.76
02 National Technical Advisor	REGIE	153.60	18.78	134.82
03 National Financial Advisor	REGIE	120.00	17.22	102.78
04 Driver	REGIE	24.00	4.17	19.83
05 International Technical Assistance	REGIE	180.20	0.00	180.20
02 Investments		78.00	56.96	21.04
01 Transport	REGIE	30.00	33.74	-3.74
02 Office equipment	REGIE	12.00	10.13	1.87
03 IT equipment	REGIE	16.00	5.65	10.35
04 Office improvement works	REGIE	20.00	7.44	12.56
03 Operational expenses		171.70	28.56	143.14
01 JLPC meetings	REGIE	32.00	7.61	24.39
02 DPIT meetings	REGIE	5.60	0.00	5.60
03 Vehicle running costs fuel	REGIE	21.50	11.77	9.73
04 Telecommunications	REGIE	33.60	0.82	32.78
05 Operation maintenance office facilities	REGIE	60.00	3.96	56.04

5.5 Resources

The funds for the activities have been provided by the project. The contribution of the Tanzanian partner will be taken on board in subsequent reports.

06 Missions plus DSA, DBO's field staff	REGIE	11.20	1.81	9.39
07 Training	REGIE	6.00	2.29	3.71
08 Financial costs	REGIE	1.80	0.30	1.50
04 Audit/ Monitoring / Evaluations		196.00	81.29	114.71
01 Baseline, Mid-Term and final Evaluation costs	REGIE	75.00	50.02	24.98
02 Audit	REGIE	36.00	0.00	36.00
03 Backstopping BTTC HQ	REGIE	50.00	1.44	48.56
04 Organizational Assessments	REGIE	35.00	29.83	5.17
TOTAL		1,055.5	314.8	740.7
GRAND TOTAL	COGEST	1,644.5	6.7	1,637.8
		2,700.0	321.5	2,378.5

5.6 Decisions taken by the JLPC and follow-up

					framework with updated indicators and an Operational plan that takes suggestion of the OA into account.				
Anchorage of BSP/KIG.	December,2012	Q4,2012	MIN. 02/07/2012; JLPC meeting on December,2012	JLPC Members	The chairperson of the meeting elaborated that the anchorage of the project remains under the MNRT as per Specific Agreement	Chair person	Dec,2012	Elaborated	It's clear to everyone.
Review of the TFF (Issue 3.1 MIN.01/03/2012).	December,2012	Q4,2012	MIN. 02/03/2012 (Matters arising from 1st JLPC Meeting of 30th May 2012)	JLPC Members	The meeting directed the Project Management Team (PMT) to complete the review the TFF and propose adjustments to current reality regarding:	PMT	Q1,2013	Review planned Q1, 2013	Review planned Q1, 2013
Inception phase work plan.	May,2012	Q3,2012	MIN. 01/06/2012 (Inception phase work plan)	JLPC members	The NTA-BSPK presented an overview of how to implement the BLS and work plan (together with budget)	PMT & DPIT	Q2.2012	Done as instructed	Inception phase work plan was endorsed by Chairperson, deputy

					needed to be approved by the JLPC. The meeting resolved that the DPIT is to prepare these documents and forward them to the JPLC members after endorsement by DEDs for comments and approval by 8th June 2012.				chairperson and DEDs
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